

HEAD X

MINISTRY OF CULTURE, COMMUNITY AND YOUTH

OVERVIEW

Mission Statement

To Build Social Capital, Inspire the Singapore Spirit, and Together Make Singapore Home.

Vision Statement

Through the arts, heritage, sports, giving, community and youth engagement, our vision is to:

- Enable Singaporeans to pursue their aspirations as a fulfilled and engaged people,
- Contribute to a cohesive and caring society, and in doing so
- Build a confident and resilient nation that Singaporeans are proud to call home.

FY2025 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	2,377,781,743	2,448,489,000	2,566,235,500	2,781,349,100	215,113,600	8.4
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	1,942,668,825	2,098,737,600	2,077,650,500	2,270,827,200	193,176,700	9.3
	<i>RUNNING COSTS</i>	<i>1,852,715,775</i>	<i>2,003,570,500</i>	<i>1,987,104,100</i>	<i>2,132,982,700</i>	<i>145,878,600</i>	<i>7.3</i>
	Expenditure on Manpower	104,110,518	111,321,400	112,648,700	119,306,200	6,657,500	5.9
1200	Political Appointments	1,840,339	2,169,000	2,196,900	2,683,700	486,800	22.2
1500	Permanent Staff	101,684,968	108,998,400	109,706,600	115,668,800	5,962,200	5.4
1600	Temporary, Daily-Rated and Other Staff	585,211	154,000	745,200	953,700	208,500	28.0
	Other Operating Expenditure	113,257,753	151,091,600	132,175,800	204,633,200	72,457,400	54.8
2100	Consumption of Products and Services	94,602,674	131,930,800	99,610,900	173,635,300	74,024,400	74.3
2300	Manpower Development	3,208,215	1,776,900	3,744,600	4,420,400	675,800	18.0
2400	International and Public Relations, Public Communications	14,870,982	17,244,700	28,228,300	23,831,200	(4,397,100)	(15.6)
2700	Asset Acquisition	551,282	127,800	527,800	2,690,300	2,162,500	409.7
2800	Miscellaneous	24,601	11,400	64,200	56,000	(8,200)	(12.8)
	Grants, Subventions and Capital Injections to Organisations	1,635,347,504	1,741,157,500	1,742,279,600	1,809,043,300	66,763,700	3.8
3100	Grants, Subventions and Capital Injections to Statutory Boards	1,363,542,665	1,472,619,500	1,467,971,300	1,529,816,600	61,845,300	4.2

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
3200	Grants, Subventions and Capital Injections to Educational Institutions	56,263,437	58,353,400	56,272,800	57,956,800	1,684,000	3.0
3400	Grants, Subventions and Capital Injections to Other Organisations	215,541,402	210,184,600	218,035,500	221,269,900	3,234,400	1.5
	<i>TRANSFERS</i>	<i>89,953,050</i>	<i>95,167,100</i>	<i>90,546,400</i>	<i>137,844,500</i>	<i>47,298,100</i>	<i>52.2</i>
3500	Social Transfers to Individuals	140,399	–	10,000	39,546,700	39,536,700	n.a.
3600	Transfers to Institutions and Organisations	89,565,297	94,980,100	90,289,700	98,050,800	7,761,100	8.6
3800	International Organisations and Overseas Development Assistance	247,353	187,000	246,700	247,000	300	0.1
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	435,112,918	349,751,400	488,585,000	510,521,900	21,936,900	4.5
5100	Government Development	85,992,627	68,598,700	58,054,700	31,925,800	(26,128,900)	(45.0)
5200	Grants and Capital Injections to Organisations	349,120,291	281,152,700	430,530,300	478,596,100	48,065,800	11.2

Establishment List

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
POLITICAL APPOINTMENTS	4	4	4	4
Minister	1	1	1	1
Senior Minister of State	–	–	1	1
Minister of State	2	2	1	1
Senior Parliamentary Secretary	1	1	1	1
PERMANENT STAFF	774	910	906	917
Administrative	8	8	8	8
Corporate Support	1	1	1	1
Legal	2	2	2	2
Management Executive Scheme (2008)	368	423	423	434
Management Support Scheme (2008)	30	31	28	28
Operations Support	2	2	2	2
Shorthand Writers	1	1	1	1
Youth Executive	362	442	441	441
OTHERS	3,932	4,362	4,396	4,481
Majlis Ugama Islam Singapura	92	106	106	106
National Arts Council	171	217	188	195
National Heritage Board	414	447	440	440
People's Association	2,256	2,556	2,632	2,701
Sport Singapore	999	1,036	1,030	1,039
TOTAL	4,710	5,276	5,306	5,402

FY2024 BUDGET

The revised FY2024 total expenditure of the Ministry of Culture, Community and Youth (MCCY) is expected to be \$2.57 billion. This is an increase of \$188.45 million, or 7.9%, compared with the actual FY2023 expenditure of \$2.38 billion. Of the revised FY2024 total expenditure, \$2.08 billion or 81.0% is for operating expenditure while \$488.59 million or 19.0% is for development expenditure.

Operating Expenditure

The revised FY2024 operating expenditure of \$2.08 billion is \$134.98 million or 6.9% higher than the actual FY2023 expenditure of \$1.94 billion. The increase is mainly due to higher operating requirements for the People's Association (PA) Programme and the Sport Singapore (SportSG) Programme.

Development Expenditure

The revised FY2024 development expenditure of \$488.59 million is \$53.47 million or 12.3% higher than the actual FY2023 expenditure of \$435.11 million. The increase is mainly due to higher requirements for infrastructure projects under the Sports Facilities Master Plan.

FY2025 BUDGET

The FY2025 total expenditure is projected to be \$2.78 billion, an increase of \$215.11 million or 8.4% higher than the revised FY2024 total expenditure of \$2.57 billion. Of the FY2025 budget, \$2.27 billion or 81.6% is operating expenditure and \$510.52 million or 18.4% is development expenditure.

Operating Expenditure

The provision of \$2.27 billion for FY2025 operating expenditure is \$193.18 million or 9.3% higher than the revised FY2024 expenditure of \$2.08 billion, mainly due to higher operating requirements for the Arts and Heritage Programme, the National Heritage Board (NHB) Programme, the PA Programme and the National Youth Council (NYC) Programme.

Of the FY2025 operating expenditure of \$2.27 billion, \$634.22 million or 27.9% is allocated to the PA Programme, \$513.36 million or 22.6% to the SportSG Programme, \$252.21 million or 11.1% to the Arts and Heritage Programme, \$191.86 million or 8.4% to the NHB Programme, \$152.94 million or 6.7% to the National Arts Council (NAC) Programme, \$125.79 million or 5.5% to the NYC Programme, \$113.13 million or 5.0% to the Community Relations and Engagement Programme, and \$85.16 million or 3.8% to the Resilience, Engagement & Partnerships Programme. The balance of \$202.16 million or 8.9% is distributed across six other programmes, including the Corporate Services Programme, Sports Programme, Information Technology Programme, Majlis Ugama Islam Singapura Programme, Youth Programme and Charities and Co-operatives Programme. We have elaborated on some of these key programmes below.

People's Association Programme

The PA's mission is to spark and nurture community participation for a caring and united Singapore. An operating budget of \$634.22 million has been allocated to the PA for FY2025 to organise a wide range of programmes to foster social cohesion. This is done through its active network of grassroots organisations and community partners.

Sport Singapore Programme

SportSG seeks to inspire the Singapore Spirit and transform Singapore through sports. SportSG serves the community by working with a broad network of public, private and people sector partners to make sports accessible and enable people of all abilities to live better through sports. An operating budget of \$513.36 million has been allocated to SportSG in FY2025.

Arts and Heritage Programme

The Arts and Heritage Division seeks to promote and make arts and heritage accessible, as well as to develop a strong and vibrant arts and heritage sector. The Culture Academy supports leadership development, cross-sector cultural research and international partnership efforts of the culture sector. An operating budget of \$252.21 million has been allocated in FY2025. This includes funding to the following cultural institutions, namely The Esplanade Company Limited (TECL), the School of the Arts, the National Gallery Singapore (NGS), the Singapore Art Museum (SAM) and the STPI – Creative Workshop & Gallery.

National Heritage Board Programme

NHB preserves and celebrates the shared heritage of our diverse communities for the purpose of education, nation-building and cultural understanding. Under Our SG Heritage Plan (2023 – 2027), the second edition of the heritage masterplan, NHB is playing a larger role in areas such as maritime archaeology and design, while also continuing in its efforts to safeguard intangible cultural heritage and enhance access to our museums and offerings. An operating budget of \$191.86 million has been allocated to NHB in FY2025.

National Arts Council Programme

NAC's Our SG Arts Plan (2023 – 2027) sets out the strategic directions for the arts sector. NAC will make further efforts in audience development, building capabilities of the arts sector, internationalisation of our arts, as well as promoting digital technology in creative development. NAC will continue to provide support to strengthen and professionalise a sustainable arts ecosystem. This support includes grants and partnerships, industry facilitation, and arts housing. An operating budget of \$152.94 million has been allocated to NAC in FY2025.

National Youth Council Programme

NYC is the national youth agency in Singapore and the focal point of international youth affairs. It oversees the Outward Bound Singapore (OBS) and Youth Corps Singapore, which seek to develop youths who are future-ready and committed to Singapore. An operating budget of \$125.79 million has been allocated for youth engagement and development initiatives in FY2025.

Community Relations and Engagement Programme

The Community Relations and Engagement Programme promotes racial and religious harmony and the development of networks among ethnic and religious organisations. The programme includes the administration of Muslim law. An operating budget of \$113.13 million has been allocated to the Community Relations and Engagement Programme in FY2025.

Resilience, Engagement & Partnerships Programme

The Resilience and Engagement Division and the Government Partnerships & Engagement Group help to grow a strong civic culture and strengthen social cohesion by fostering a strong national identity and nurturing an active citizenry. The programme creates opportunities for dialogue and partnership between citizens and government, and among citizens. It also promotes a culture of care and inclusion in our society through everyday acts of kindness, active volunteerism, and ground-up efforts. An operating budget of \$85.16 million has been allocated to the Resilience, Engagement & Partnerships Programme in FY2025.

Development Expenditure

Development expenditure for FY2025 is projected to be \$510.52 million, an increase of \$21.94 million or 4.5% over the revised FY2024 expenditure of \$488.59 million. The increase is mainly due to higher development requirements for the NHB Programme.

Total Expenditure by Programme

Code	Programme	Running	Transfers	Operating	Development	Total
		Costs		Expenditure	Expenditure	Expenditure
		\$	\$	\$	\$	\$
X-A	Corporate Services Programme	60,976,100	–	60,976,100	1,400,000	62,376,100
X-B	Arts and Heritage Programme	212,661,800	39,546,700	252,208,500	40,901,900	293,110,400
X-C	Charities and Co-operatives Programme	6,901,500	5,057,200	11,958,700	–	11,958,700
X-D	Resilience, Engagement & Partnerships Programme	85,157,500	–	85,157,500	102,600	85,260,100
X-E	Community Relations and Engagement Programme	29,040,300	84,090,100	113,130,400	800,000	113,930,400
X-F	Information Technology Programme	41,291,000	–	41,291,000	394,900	41,685,900
X-I	Sports Programme	44,165,400	–	44,165,400	3,029,400	47,194,800
X-J	Youth Programme	12,600,900	–	12,600,900	5,034,800	17,635,700
X-P	Majlis Ugama Islam Singapura Programme	31,165,700	–	31,165,700	750,000	31,915,700
X-Q	National Arts Council Programme	152,935,900	–	152,935,900	6,075,500	159,011,400
X-R	National Heritage Board Programme	191,862,200	–	191,862,200	39,304,300	231,166,500
X-S	People's Association Programme	634,218,700	–	634,218,700	123,794,900	758,013,600
X-T	Sport Singapore Programme	504,462,900	8,900,000	513,362,900	282,491,600	795,854,500
X-U	National Youth Council Programme	125,542,800	250,500	125,793,300	6,442,000	132,235,300
Total		2,132,982,700	137,844,500	2,270,827,200	510,521,900	2,781,349,100

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	435,112,918	349,751,400	488,585,000	510,521,900
<i>GOVERNMENT DEVELOPMENT</i>	85,992,627	68,598,700	58,054,700	31,925,800
CORPORATE SERVICES PROGRAMME						
Minor Development Projects	80,349	341,300	264,000	1,400,000
Completed Projects	29,700	–	–	–
ARTS AND HERITAGE PROGRAMME						
SAM Retrofit	54,154,000	5,578,210	1,631,653	161,700	134,200	5,174,100
TECL Capex	119,477,200	36,498,805	15,253,321	11,620,500	9,994,600	12,652,900
NGS Cyclical Maintenance and replacement of assets	14,321,300	1,260,948	110,000	2,025,700	4,155,000	1,887,000
New Projects	–	4,274,000	–	–
Completed Projects	12,525,033	–	79,100	–
RESILIENCE, ENGAGEMENT & PARTNERSHIPS PROGRAMME						
Completed Projects	1,993,200	46,900	332,200	–

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
COMMUNITY RELATIONS AND ENGAGEMENT PROGRAMME						
Revamping SYC's Website and Case Management System (SCMS)	22,650,000	6,835,737	1,333,893	350,000	1,481,000	500,000
Revamp of Registry Of Muslim Marriages' Electronic Marriage Information System and Website	13,850,000	8,625,413	2,021,692	1,932,000	501,500	300,000
YOUTH PROGRAMME						
*SCAPE Refresh	16,720,000	5,452,851	8,068,424	2,286,200	2,400,000	798,300
Implementation of Somerset Belt Project	38,390,000	–	–	2,850,000	182,500	2,771,500
Completed Projects	–	939,000	–	–
NATIONAL YOUTH COUNCIL PROGRAMME						
Minor Development Projects	1,446,518	3,642,900	701,400	4,067,000
OBS Reception and Activity Centre (RAC) & Green Finger at Punggol	8,300,000	–	–	–	–	200,000
New Projects	–	299,300	–	2,175,000
Completed Projects	41,498,844	37,829,200	37,829,200	–
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	349,120,291	281,152,700	430,530,300	478,596,100
ARTS AND HERITAGE PROGRAMME						
TECL Capex	119,477,200	8,788,628	3,099,379	997,100	3,008,900	1,591,800
NGS Cyclical Maintenance and replacement of assets	14,321,300	2,748,258	1,225,248	987,500	1,654,100	1,265,500
SAM at Tanjong Pagar Distripark	1,948,400	–	900,000	786,200	937,800	110,600
New Projects	–	2,779,700	757,000	18,220,000
Completed Projects	302,579	–	510,000	–
RESILIENCE, ENGAGEMENT & PARTNERSHIPS PROGRAMME						
SG Cares Digital Kampong Project	11,810,000	4,279,702	3,157,278	–	4,120,400	102,600
Completed Projects	–	1,462,000	–	–
INFORMATION TECHNOLOGY PROGRAMME						
New Projects	–	–	–	394,900
SPORTS PROGRAMME						
New Projects	–	–	–	3,029,400
YOUTH PROGRAMME						
*SCAPE replacement of assets	1,974,100	554,591	84,798	–	463,000	124,000
Upgrading of *SCAPE's Venues	2,035,200	–	–	–	524,000	1,341,000
MAJLIS UGAMA ISLAM SINGAPURA PROGRAMME						
Minor Development Projects	65,000	250,000	–	750,000
Completed Projects	1,210,500	424,100	424,100	–

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
NATIONAL ARTS COUNCIL PROGRAMME						
Redevelopment of 45 Armenian Street (45AS)	12,690,000	–	103,791	825,000	1,168,000	1,530,000
Redevelopment of 222 Queen Street and 51 Waterloo Street	10,860,000	–	62,520	–	137,000	3,640,000
New Projects	–	1,705,000	3,190,000	905,500
Completed Projects	1,637,692	3,300,200	–	–
NATIONAL HERITAGE BOARD PROGRAMME						
Enhanced National Monument Fund (FY20-FY24)	15,000,000	1,941,000	1,049,300	542,400	–	2,512,100
Development of Founders' Memorial at Bay East Garden	7,900,000	–	–	–	–	1,125,000
Re-Imagining the Heritage Learning Experience	1,450,000	–	300,000	675,000	675,000	475,000
National Heritage Board - Acquisition Budget National Collection FY2023-2027	54,948,800	–	3,360,800	–	16,187,800	25,808,800
National Heritage Board Artefact Tracking System	4,369,548	–	719,700	–	–	3,077,700
National Heritage Board Museum Tour Booking System 2	1,056,000	–	336,000	–	42,000	678,000
NHB Robot-As-A-Service (RAAS) - Tour Guide and Concierge Deployment in Museums and Heritage Institutions	919,415	–	–	–	–	783,500
Acquisition of Design Collection	3,948,750	–	–	–	–	1,036,200
Sustainable Collections Care in Tropical Climate Building Environments	2,101,180	–	–	–	310,000	712,900
New Projects	–	8,412,600	–	3,095,100
Completed Projects	818,485	–	588,900	–
PEOPLE'S ASSOCIATION PROGRAMME						
Minor Development Projects	6,446,500	9,235,200	7,162,400	4,827,700
Upgrading of Community Clubs	377,722,400	100,164,700	104,177,400	75,205,000	60,200,000	38,645,100
Construction of New Community Clubs	1,135,292,100	614,241,052	35,318,900	41,000,000	51,582,000	77,758,100
New Projects	–	2,461,400	300,000	2,528,000
Key IT Systems	9,090,100	7,166,500	450,000	300,000	626,600	36,000
Completed Projects	43,042,000	10,571,400	7,383,000	–
SPORT SINGAPORE PROGRAMME						
Development of Project Morpho	18,533,500	–	384,000	–	2,090,000	4,060,000
Development of Inclusive Gym Equipment at 19 ActiveSG Sports Centres	3,843,800	–	–	–	–	2,225,400
Sports Facilities Master Plan (SFMP) Projects	1,138,920,200	407,004,964	106,623,245	105,196,600	261,447,700	201,278,400
Computer Vision Drowning Detection System	11,122,700	3,560,295	3,300,000	1,236,400	1,588,600	803,500
New Projects	–	9,768,300	1,961,900	74,124,300
Completed Projects	30,945,178	3,031,600	1,490,100	–

KEY PERFORMANCE INDICATORS

Desired Outcomes

- A Fulfilled and Engaged People
- A Cohesive and Caring Society
- A Confident and Resilient Nation

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2022	Actual FY2023	Revised FY2024	Estimated FY2025
A Fulfilled and Engaged People					
Active participation in the arts	Singapore Residents who attended an arts and culture event (at least once a year) (%) ¹	83.0	79.0	79.0	80.0
	Ticketed arts attendances (million) ²	1.0	2.0	2.0	2.2
Active participation in heritage	Total museum visitorship (million) ²	3.5	5.0	5.2	5.3
Active participation in sport	Population who participated in sports regularly (at least once a week) (%) ²	74.0	73.0	75.0	75.0
	Annual attendance at Sport Singapore and dual-use facilities (million) ²	17.0	20.6	20.6	21.6
A Cohesive and Caring Society					
Active contribution through volunteerism	National volunteerism rate (%) ³	NA	30.0	NA	NA
Active contribution through philanthropy	Tax-deductible donations to Institutions of a Public Character (million) ²	1,084.4	1,183.1	NA	NA
Desire to contribute to society	% of youth who view contributing to society as an important life goal ⁴	84.0	NA	NA	NA
Strong understanding and ties among religions	Religious organisations engaged through Harmony Circles (%) ²	95.0	95.0	96.0	96.0
Active engagement with community life	No. of participants attending grassroots activities and courses (million)	12.5	13.0	13.5	13.7
A Confident and Resilient Nation					
Strong sense of national identity	% who identify strongly as a Singaporean ²	91.0	92.0	90.0	90.0

¹ The figures are reported on a calendar year basis. Data is currently available on a biennial basis.

² The figures are reported on a calendar year basis.

³ The figures are reported on a calendar year basis and are collected through surveys conducted once every 2 years.

⁴ The figures are reported on a calendar year basis and are collected through surveys conducted once every 3 years.