

HEAD Q

MINISTRY OF DIGITAL DEVELOPMENT AND INFORMATION

OVERVIEW

Mission Statement

Engaging Hearts and Minds, A Thriving Digital Future for All.

FY2025 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	1,881,032,878	2,705,517,200	2,829,594,900	3,058,778,200	229,183,300	8.1
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	1,836,426,830	2,378,262,500	2,576,244,700	2,955,590,000	379,345,300	14.7
	<i>RUNNING COSTS</i>	<i>1,836,344,693</i>	<i>2,378,151,800</i>	<i>2,576,187,900</i>	<i>2,955,436,300</i>	<i>379,248,400</i>	<i>14.7</i>
	Expenditure on Manpower	161,931,692	203,487,700	202,736,100	212,041,000	9,304,900	4.6
1200	Political Appointments	1,993,083	1,968,700	2,072,300	2,183,300	111,000	5.4
1500	Permanent Staff	159,511,893	200,716,000	199,966,600	208,960,900	8,994,300	4.5
1600	Temporary, Daily-Rated and Other Staff	426,716	803,000	697,200	896,800	199,600	28.6
	Other Operating Expenditure	170,122,864	586,511,600	521,683,800	337,179,100	(184,504,700)	(35.4)
2100	Consumption of Products and Services	115,479,125	526,252,600	462,211,000	278,230,100	(183,980,900)	(39.8)
2300	Manpower Development	7,597,974	9,988,100	8,210,300	9,395,700	1,185,400	14.4
2400	International and Public Relations, Public Communications	46,473,880	45,497,600	49,728,300	47,842,700	(1,885,600)	(3.8)
2700	Asset Acquisition	564,987	4,768,800	1,529,400	1,706,100	176,700	11.6
2800	Miscellaneous	6,898	4,500	4,800	4,500	(300)	(6.3)
	Grants, Subventions and Capital Injections to Organisations	1,504,290,137	1,588,152,500	1,851,768,000	2,406,216,200	554,448,200	29.9
3100	Grants, Subventions and Capital Injections to Statutory Boards	1,280,447,924	1,231,106,700	1,405,630,600	1,935,977,000	530,346,400	37.7
3400	Grants, Subventions and Capital Injections to Other Organisations	223,842,213	357,045,800	446,137,400	470,239,200	24,101,800	5.4
	<i>TRANSFERS</i>	<i>82,137</i>	<i>110,700</i>	<i>56,800</i>	<i>153,700</i>	<i>96,900</i>	<i>170.6</i>
3500	Social Transfers to Individuals	82,137	49,500	56,800	92,500	35,700	62.9
3800	International Organisations and Overseas Development Assistance	–	61,200	–	61,200	61,200	n.a.

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
	OTHER CONSOLIDATED FUND OUTLAYS	2,109,700	147,500	699,400	1,108,500	409,100	58.5
4600	Loans and Advances (Disbursement)	2,109,700	147,500	699,400	1,108,500	409,100	58.5
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	44,606,047	327,254,700	253,350,200	103,188,200	(150,162,000)	(59.3)
5100	Government Development	10,170,519	188,571,000	115,591,600	50,543,400	(65,048,200)	(56.3)
5200	Grants and Capital Injections to Organisations	34,435,528	138,683,700	137,758,600	52,644,800	(85,113,800)	(61.8)

Establishment List

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
POLITICAL APPOINTMENTS	3	3	4	4
Minister	1	1	1	1
Senior Minister of State	2	2	2	2
Minister of State	–	–	1	1
PERMANENT STAFF	984	1,277	1,255	1,255
Administrative	11	18	22	22
Corporate Support	2	2	1	1
Cybersecurity Professional Scheme (2019)	325	412	356	356
Driving	1	1	1	1
Information Service (2008)	114	126	130	130
Language Executive Scheme (2008)	23	27	23	23
Legal	7	8	8	8
Management Executive Scheme (2008)	471	654	683	683
Management Support Scheme (2008)	22	22	22	22
Shorthand Writers	1	1	1	1
Technical Support Scheme (2008)	7	6	8	8
OTHERS	2,026	6,067	6,206	6,142
Government Technology Agency (Non Sites)	–	2,434 ¹	2,456	2,456
Government Technology Agency (Sites)	–	1,476 ¹	1,556	1,556
Info-Communications Media Development Authority	1,055	1,094	1,127	1,087
National Library Board	971	1,063	1,067	1,043
TOTAL	3,013	7,347	7,465	7,401

¹In Oct 2023, the Smart Nation and Digital Government Group (SNDGG) merged with the former Ministry of Communications and Information's (MCI) digital development functions to form an enlarged Smart Nation Group to better position the Government to advance the full range of digital agenda. The new Smart Nation Group Programme and Government Technology Agency Programme are reported under Head Q from FY2024. Figures before FY2024 are reported under Head U.

FY2024 BUDGET

The Ministry of Digital Development and Information (MDDI)'s revised FY2024 total expenditure is projected to be \$2.83 billion. This is an increase of \$948.56 million or 50.4% from FY2023 actual expenditure.

The revised FY2024 operating expenditure of \$2.58 billion is \$739.82 million or 40.3% higher than the actual FY2023 operating expenditure. The higher expenditure in FY2024 is mainly due to the reallocation of expenses arising from the merger of the former Smart Nation and Digital Government Group (SNDGG) with the former Ministry of Communications and Information (MCI) to form MDDI¹ to better position the Government to advance the full range of the digital agenda. The higher operating expenditure in FY2024 is also to support the public service media ecosystem.

The revised FY2024 development expenditure of \$253.35 million is \$208.74 million or 468.0% higher than the actual FY2023 development expenditure. The increase is mainly due to the reallocation of expenses arising from the merger of the former SNDGG with the former MCI to form MDDI¹, new projects for the Cyber Security Agency of Singapore (CSA) Programme, and higher requirements for Jurong East Regional Library and Nationwide Broadband 2.0.

FY2025 BUDGET

The FY2025 budgetary provision is projected to be \$3.06 billion, which is \$229.18 million or 8.1% higher than the revised FY2024 total expenditure. Of this, \$2.96 billion or 96.6% will be operating expenditure and \$103.19 million or 3.4% will be development expenditure.

Operating Expenditure

Out of the FY2025 operating budget of \$2.96 billion, \$1.04 billion or 35.3% will be allocated to the Info-communications Media Development Authority (IMDA) Programme, \$806.28 million or 27.3% will be allocated to the MDDI Headquarters (HQ) Administration Programme, MDDI HQ Information Programme, and Smart Nation Group Programme, \$605.70 million or 20.5% will be allocated to the Government Technology Agency (GovTech) Programme, \$332.06 million or 11.2% will be allocated to the National Library Board (NLB) Programme, and \$168.43 million or 5.7% will be allocated to the CSA Programme. The higher expenditure in FY2025 is mainly due to an increase in grants to IMDA for public service media, a re-classification of GovTech's Information and Communications Technology and Smart Systems (ICT&SS) expenditure from development expenditure to operating expenditure², and an increase in expenditures for MDDI HQ for new projects, CSA for cybersecurity programmes, and NLB for library operations.

Administration and Information Programmes

An operating budget of \$139.90 million has been allocated to the MDDI HQ Administration Programme in FY2025. Under this Programme, MDDI HQ drives the corporate, management, and planning functions to enable the Ministry to achieve its vision and desired outcomes.

An operating budget of \$591.35 million has been allocated to the MDDI HQ Information Programme in FY2025. Under this Programme, MDDI HQ sets policy directions and strategies to develop the public service media and information ecosystem, providing Whole-Of-Government (WOG) communication guidance, support, training, and coordination with agencies.

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² This is to better represent the nature of GovTech's work in software development, whereby software is built and improved iteratively, as opposed to a one-off development.

National Library Board Programme

NLB nurtures readers for life, develops learning communities, builds a knowledgeable nation and encourages appreciation of Singapore's history and heritage through the National Library and a network of 28 Public Libraries. An operating budget of \$332.06 million has been allocated to NLB in FY2025.

Info-Communications Media Development Authority Programme

IMDA leads Singapore's digital transformation by developing a dynamic Digital Economy and a cohesive digital society. IMDA also regulates the telecommunications and media sectors and enhances Singapore's data protection regime. An operating budget of \$1.04 billion has been allocated to IMDA in FY2025.

Cyber Security Agency of Singapore Programme

CSA aims to create a resilient and trusted cyber environment for Singapore. An operating budget of \$168.43 million has been provided to CSA in FY2025.

Smart Nation Group Programme

An operating budget of \$75.03 million has been allocated to the Smart Nation Group Programme in FY2025 to steward Singapore's Smart Nation agenda and direct digital developments toward key goals.

Government Technology Agency Programme

GovTech leverages ICT&SS to drive Singapore's Smart Nation initiatives and public sector digital transformation. An operating budget of \$605.70 million has been allocated to GovTech in FY2025.

Development Expenditure

The projected development expenditure for FY2025 is \$103.19 million, which is \$150.16 million or 59.3% lower than the revised FY2024 provision. The decrease is mainly due to a decrease in cashflow requirements for projects from CSA and a re-classification of GovTech's ICT&SS expenditure from development expenditure to operating expenditure.

Other Consolidated Fund Outlays*Advances*

Advances for FY2025 are projected to be \$1.11 million, mainly to cater for deposits.

Total Expenditure by Programme

Code	Programme	Running	Transfers	Operating	Development	Total
		Costs		Expenditure	Expenditure	Expenditure
		\$	\$	\$	\$	\$
Q-A	Administration Programme	139,902,300	–	139,902,300	5,568,200	145,470,500
Q-B	Information Programme	591,288,000	60,500	591,348,500	8,298,400	599,646,900
Q-J	National Library Board Programme	332,059,700	–	332,059,700	27,087,900	359,147,600
Q-S	Info-communications Media Development Authority Programme	1,043,109,200	–	1,043,109,200	22,556,900	1,065,666,100
Q-T	Cyber Security Agency of Singapore Programme	168,402,000	32,000	168,434,000	36,408,000	204,842,000
Q-U	Smart Nation Group Programme	74,971,100	61,200	75,032,300	3,268,800	78,301,100
Q-V	Government Technology Agency Programme	605,704,000	–	605,704,000	–	605,704,000
Total		2,955,436,300	153,700	2,955,590,000	103,188,200	3,058,778,200

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
		\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	44,606,047	327,254,700	253,350,200	103,188,200
<i>GOVERNMENT DEVELOPMENT</i>	<i>10,170,519</i>	<i>188,571,000</i>	<i>115,591,600</i>	<i>50,543,400</i>
ADMINISTRATION PROGRAMME						
Minor Development Projects	3,807,776	1,427,600	1,632,300	3,068,300
New Projects	–	169,157,000	–	2,499,900
INFORMATION PROGRAMME						
Project Gen	14,370,000	–	–	–	3,393,000	6,752,000
Minor Development Projects	–	–	523,300	1,546,400
CYBER SECURITY AGENCY OF SINGAPORE PROGRAMME						
Minor Development Projects	2,729,609	36,000	19,000	1,108,000
CSA's 5-year Capability Build Up Plan	56,837,400	18,892,688	3,633,134	17,950,400	12,413,000	11,260,000
New Projects	–	–	97,611,000	24,040,000
SMART NATION GROUP PROGRAMME						
Minor Development Projects	–	–	–	268,800
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	<i>34,435,528</i>	<i>138,683,700</i>	<i>137,758,600</i>	<i>52,644,800</i>
ADMINISTRATION PROGRAMME						
Minor Development Projects	214,350	–	–	–
New Projects	–	11,630,000	–	–

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
NATIONAL LIBRARY BOARD PROGRAMME						
Libraries and Archives Blueprint 2025	4,245,655	239,917	1,168,440	1,068,400	1,015,300	1,807,200
Libraries of the Future (LOTF) Phase II	90,920,000	1,195,351	10,418,337	9,383,100	14,872,800	12,282,300
NLB's Prioritised Digitisation, Preservation and Access Works	4,849,300	–	1,454,115	671,200	549,600	606,500
NLB's Technology Refresh of Autosorters in NLB Libraries	13,870,000	–	–	4,244,000	228,200	4,698,700
Relocation of Jurong Regional Library at JEIH	32,520,000	–	–	–	7,700	736,500
New Projects	–	–	–	6,956,700
Completed Projects	7,837,384	2,783,200	3,397,900	–
INFO-COMMUNICATIONS MEDIA DEVELOPMENT AUTHORITY PROGRAMME						
Minor Development Projects	–	–	–	600,000
Nationwide Broadband Network Upgrade (NBN 2.0)	100,000,000	–	–	–	2,000,000	8,190,000
Energy Efficient Grant (EEG) for Data Centre (DC) Sector	8,220,000	–	–	–	–	5,868,500
Building the Digital Economy for Singapore	19,030,000	–	–	–	4,860,000	7,898,400
Completed Projects	13,062,000	19,190,400	12,054,000	–
CYBER SECURITY AGENCY OF SINGAPORE PROGRAMME						
CSA's 5-year Capability Build Up Plan	56,837,400	166,821	280,902	–	–	–
SMART NATION GROUP PROGRAMME¹						
Minor Development Projects	–	1,952,000	6,402,700	3,000,000
Completed Projects	–	4,741,100	3,170,100	–
GOVERNMENT TECHNOLOGY AGENCY PROGRAMME¹						
Completed Projects	–	83,020,300	89,200,300 ²	–

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²From FY2025, GovTech's ICT&SS expenditures are re-classified from development expenditure to operating expenditure to better reflect the continuous and iterative nature of software development. Projects with no Estimated FY2025 expenditures are subsumed under "Completed Projects".

KEY PERFORMANCE INDICATORS

Desired Outcomes

- An open and globally-connected Digital Economy
- A connected and inclusive Digital Society
- A resilient and secure cyberspace for all
- Building a Digital Government
- Strong and mutual trust between people and the government

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2022	Actual FY2023	Revised FY2024	Estimated FY2025
An open and globally-connected Digital Economy	Composite International Infocomm Rankings Index	1 st	1 st	Top 3 ¹	NA
	Value-Add of Information & Communication (I&C) Sector (\$ billion) ²	30.6	32.3	NA	NA
	Value-Add per Worker of I&C Sector (\$ million) ³	0.2	0.2	NA	NA
A connected and inclusive Digital Society	Library Reach Index (%) ³	61.7	78.0	NA	NA
	Public Satisfaction with Public Service Broadcast (PSB) (%) ⁴	79.5	79.6	75.0	75.0
	% of Resident Households with Access to Broadband ⁵	98.7	98.5	98.5	NA
Building a Digital Government	UN e-Government Ranking – e-Government Development Index (EGDI) ⁶	12 th	NA	3 rd	NA
	UN e-Government Ranking – e-Participation Index (EPI) ⁷	3 rd	NA	7 th	NA
	Quality of Transactional e-services – % of citizens who are overall very satisfied (rating of 5 and above on a 6 point scale) ⁷	84.0	83.0	NA	NA
	Quality of Transactional e-services – % of businesses who are overall very satisfied (rating of 5 and above on a 6 point scale) ⁸	79.4	83.0	NA	NA
Strong and mutual trust between people and the government	Government Communications Index ⁸	6.5 (out of 9)	n.a.	6.8 (out of 9)	6.7 (out of 9)
	Public Engagement Index ⁸	5.7 (out of 9)	n.a.	6.0 (out of 9)	5.8 (out of 9)

¹ This is an interim figure as the computation of the composite ranking is pending the publication of the next edition of the International Institute for Management Development (IMD) World Digital Competitiveness Ranking (WDCR) 2024 and Portulans Institute's (PI) Network Readiness Index (NRI) 2024 reports.

² These indicators take reference from Department of Statistics (DOS), are reported on a Calendar Year (CY) basis and are based on real value-added. Gross Domestic Product (GDP) and productivity estimates are subject to revisions with the incorporation of updates to comprehensive survey and administrative data. The FY2022 figure has been revised due to these updates. The FY2023 figure, being a lagging indicator, has been updated in FY2024. The FY2024 figure will only be available in Q1 2025.

³ The Library Reach Index is based on a survey administered within the Financial Year (FY), covering Singapore residents' engagement with NLB in the 12 months preceding. The composite index reflects the proportion of unique Singapore residents who have visited NLB's libraries and/or accessed NLB's content through its programmes and services. As the fieldwork for the FY2024 Reach Index survey will only conclude in Nov 2024, the FY2024 figure will be updated in May 2025. The estimated figure for FY2025 is not available as the index is based on survey data.

⁴ This indicator measures public satisfaction levels with funded local PSB programmes. The FY2023 figure has been updated from the previously estimated score of 75% to reflect the results from the fieldwork cycle completed in end-Sep 2024.

⁵ This indicator is taken from the annual IMDA Survey of Infocomm Usage in Households. The FY2023 figure has been updated from the previous estimated score and the FY2024 figure is an estimate and the actual figure is expected to be available from Q2 2025.

⁶ The United Nations e-Government Survey is published by the United Nations Department of Economic and Social Affairs (UN DESA) and assesses the e-government development status of all 193 United Nations Member States via the e-Government Development Index (EGDI). The survey measures the e-government performance of countries relative to one another. The e-Participation Index (EPI) is a supplementary index to the EGDI in the same UN e-Government Survey. As the survey is done biennially, there are no results for FY2023 and FY2025.

⁷ The figures for FY2023 have been updated from the previous estimate. There is no result for FY2024 as MDDI is currently reviewing the indicator.

⁸ The Government Communications Index (GCI) and Public Engagement Index (PEI) are both tracked through MDDI's Government Communications Study. The GCI measures the perceived effectiveness of government communications, while the PEI measures the perceived effectiveness of public engagement and is jointly shared between MDDI and MCCY.