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## MINISTRY OF FINANCE

### OVERVIEW

#### Mission Statement

To create a better Singapore through Finance.

#### Vision Statement

A forward-looking Ministry of Finance that advances leading ideas, drives synergies across government, and ensures fiscal prudence and sustainability.

### FY2025 EXPENDITURE ESTIMATES

#### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
	<b>TOTAL EXPENDITURE</b>	<b>1,212,942,826</b>	<b>1,348,335,700</b>	<b>1,294,472,500</b>	<b>1,549,319,400</b>	<b>254,846,900</b>	<b>19.7</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>1,187,523,046</b>	<b>1,186,824,200</b>	<b>1,235,161,900</b>	<b>1,421,611,700</b>	<b>186,449,800</b>	<b>15.1</b>
	<i>RUNNING COSTS</i>	<i>1,105,333,114</i>	<i>1,097,573,800</i>	<i>1,196,179,800</i>	<i>1,220,814,500</i>	<i>24,634,700</i>	<i>2.1</i>
	<b>Expenditure on Manpower</b>	<b>233,100,123</b>	<b>256,296,400</b>	<b>253,145,500</b>	<b>271,015,300</b>	<b>17,869,800</b>	<b>7.1</b>
1200	Political Appointments	2,759,703	2,498,100	1,657,600	1,702,000	44,400	2.7
1500	Permanent Staff	230,077,103	247,529,100	251,031,200	268,845,100	17,813,900	7.1
1600	Temporary, Daily-Rated and Other Staff	263,318	1,269,200	456,700	468,200	11,500	2.5
1800	Personnel Central Vote	–	5,000,000	–	–	–	n.a.
	<b>Other Operating Expenditure</b>	<b>851,272,991</b>	<b>835,143,000</b>	<b>836,283,500</b>	<b>874,213,500</b>	<b>37,930,000</b>	<b>4.5</b>
2100	Consumption of Products and Services	838,032,100	813,037,000	825,787,400	861,629,300	35,841,900	4.3
2300	Manpower Development	4,770,913	7,820,100	7,827,100	8,409,700	582,600	7.4
2400	International and Public Relations, Public Communications	382,815	881,600	944,700	897,200	(47,500)	(5.0)
2600	Programmes Central Vote	–	10,000,000	–	–	–	n.a.
2700	Asset Acquisition	7,391,650	2,182,200	1,032,600	2,635,100	1,602,500	155.2
2800	Miscellaneous	695,514	1,222,100	691,700	642,200	(49,500)	(7.2)
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>20,960,000</b>	<b>6,134,400</b>	<b>106,750,800</b>	<b>75,585,700</b>	<b>(31,165,100)</b>	<b>(29.2)</b>
3100	Grants, Subventions and Capital Injections to Statutory Boards	20,960,000	5,900,000	106,608,000	75,442,900	(31,165,100)	(29.2)
3400	Grants, Subventions and Capital Injections to Other Organisations	–	234,400	142,800	142,800	–	–

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
	<i>TRANSFERS</i>	82,189,932	89,250,400	38,982,100	200,797,200	161,815,100	415.1
3600	Transfers to Institutions and Organisations	1,462,023	530,000	2,530,000	2,000,000	(530,000)	(20.9)
3800	International Organisations and Overseas Development Assistance	80,727,909	88,720,400	36,452,100	198,797,200	162,345,100	445.4
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>3,604,507,713</b>	<b>6,353,002,700</b>	<b>4,798,010,000</b>	<b>5,235,003,300</b>	<b>436,993,300</b>	<b>9.1</b>
4200	Expenses on Investments	3,604,505,209	6,353,000,000	4,798,000,000	5,235,000,000	437,000,000	9.1
4600	Loans and Advances (Disbursement)	2,504	2,700	10,000	3,300	(6,700)	(67.0)
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>25,419,779</b>	<b>161,511,500</b>	<b>59,310,600</b>	<b>127,707,700</b>	<b>68,397,100</b>	<b>115.3</b>
5100	Government Development	25,419,779	161,511,500	59,310,600	126,304,800	66,994,200	113.0
5200	Grants and Capital Injections to Organisations	-	-	-	1,402,900	1,402,900	n.a.

## Establishment List

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
<b>POLITICAL APPOINTMENTS</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>
Minister	2	3	3	3
Senior Minister of State	1	–	–	–
Senior Parliamentary Secretary	–	–	1	1
<b>PERMANENT STAFF</b>	<b>2,097</b>	<b>2,172</b>	<b>2,169</b>	<b>2,227</b>
Accounting Profession (2008)	74	83	3	3
Administrative	21	22	21	20
Corporate Support	17	20	16	16
Customs Unified Scheme (2022)	939	939	939	939
Finance Profession Scheme (2024)	–	–	78	90
Management Executive Scheme (2008)	956	1,011	1,028	1,075
Management Support Scheme (2008)	88	95	82	82
Operations Support	2	2	2	2
<b>OTHERS</b>	<b>1,980</b>	<b>2,147</b>	<b>2,287</b>	<b>2,287</b>
Inland Revenue Authority of Singapore	1,980	2,147	2,287	2,287
<b>TOTAL</b>	<b>4,080</b>	<b>4,322</b>	<b>4,460</b>	<b>4,518</b>

## **FY2024 BUDGET**

The revised total expenditure of the Ministry of Finance (MOF) in FY2024 is expected to be \$1.29 billion, excluding Expenses on Investments (EOI) and Loan & Advances. This is an increase of \$81.54 million or 6.7% compared to the actual FY2023 total expenditure of \$1.21 billion.

The revised operating expenditure in FY2024 is expected to be \$1.24 billion, an increase of \$47.65 million or 4.0% over the actual FY2023 expenditure of \$1.19 billion. The increase is mainly due to higher provisions for grants and other operational needs.

The revised development expenditure in FY2024 is expected to be \$59.31 million, an increase of \$33.89 million or 133.3% over the actual FY2023 development expenditure of \$25.42 million. This is mainly due to higher provisions set aside for Customs' TradeNet Rebuild and MOF's asset replacement projects.

The EOI in FY2024 is expected to be \$4.80 billion, which is \$1.19 billion or 33.1% higher than the actual amount of \$3.60 billion incurred in FY2023. The expected increase is due to increased investment activities and volatile market conditions.

## **FY2025 BUDGET**

Total expenditure for FY2025 is projected to be \$1.55 billion (excluding EOI), which comprises operating expenditure of \$1.42 billion and development expenditure of \$127.71 million. This is an increase of \$254.85 million or 19.7% over the revised FY2024 total expenditure of \$1.29 billion. EOI in FY2025 is projected to be \$5.24 billion.

### ***Operating Expenditure***

The projected FY2025 operating expenditure of \$1.42 billion is an increase of \$186.45 million or 15.1% over the revised FY2024 operating expenditure of \$1.24 billion.

The Inland Revenue Authority of Singapore Programme is projected to take up the largest share of operating expenditure (\$610.00 million or 42.9%). This is followed by the Finance Programme (\$440.94 million or 31.0%), Singapore Customs Programme (\$212.84 million or 15.0%), Accounting Services Programme (\$80.01 million or 5.6%), and Shared Services Programme (\$77.82 million or 5.5%).

### ***Inland Revenue Authority of Singapore Programme***

The Inland Revenue Authority of Singapore (IRAS) is paid an agency fee to administer, assess, collect, and enforce payment of income and property tax, Goods and Services Tax (GST), stamp duties and other taxes on behalf of the Government. Based on the projected tax revenue collection, MOF has allocated IRAS an agency fee budget of \$610.0 million for FY2025.

### ***Finance Programme***

An operating expenditure of \$440.94 million is provided for the Finance Programme for FY2025. Of the total sum, \$276.29 million (62.7%) is for transfers, grants and subventions, \$82.64 million (18.7%) is for other operating expenditure, and \$82.01 million (18.6%) is for expenditure on manpower. The budgeted \$440.94 million is an increase of \$143.17 million or 48.1% over the revised FY2024 expenditure of \$297.77 million. The higher budgetary requirement for FY2025 is mainly attributed to an increase in contributions to international organisations, higher expenditure on manpower and other operating expenditure.

### *Singapore Customs Programme*

Singapore Customs collects customs and excise duties as well as GST on imported goods. It protects Government revenue by preventing leakage of duties and taxes while facilitating Singapore's cross border trade through streamlined and efficient customs procedures. The operating expenditure of Singapore Customs for FY2025 is projected to be \$212.84 million, an increase of \$14.63 million or 7.4% over the revised FY2024 expenditure of \$198.21 million. The increase is mainly due to higher expenditure on manpower and other operating expenditure, such as consumption of products and services .

### *Development Expenditure*

Development expenditure for FY2025 is projected to be \$127.71 million, an increase of \$68.40 million or 115.3% over the revised FY2024 development expenditure of \$59.31 million. The increase is mainly due to provisions set aside for Customs' TradeNet Rebuild, MOF's asset replacement projects and Technology Refresh of AGD's IT Infrastructure.

### *Other Consolidated Fund Outlays*

The EOI in FY2025 is expected to be \$5.24 billion, which is \$436.99 million or 9.1% higher than the revised budget of \$4.80 billion in FY2024. The expected increase is due to increased investment activities and volatile market conditions.

## Total Expenditure by Programme

Code	Programme	Running	Transfers	Operating	Development	Total
		Costs		Expenditure	Expenditure	Expenditure
		\$	\$	\$	\$	\$
M-A	Finance Programme	240,237,900	200,700,000	440,937,900	41,490,300	482,428,200
M-C	Accounting Services Programme	80,013,200	–	80,013,200	15,377,200	95,390,400
M-G	Shared Services Programme	77,823,100	–	77,823,100	8,818,700	86,641,800
M-O	Singapore Customs Programme	212,742,300	97,200	212,839,500	62,021,500	274,861,000
M-P	Inland Revenue Authority of Singapore Programme	609,998,000	–	609,998,000	–	609,998,000
<b>Total</b>		<b>1,220,814,500</b>	<b>200,797,200</b>	<b>1,421,611,700</b>	<b>127,707,700</b>	<b>1,549,319,400</b>

## Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
		\$	\$	\$	\$	\$
<b>DEVELOPMENT EXPENDITURE</b>	...	...	<b>25,419,779</b>	<b>161,511,500</b>	<b>59,310,600</b>	<b>127,707,700</b>
<i>GOVERNMENT DEVELOPMENT</i>	...	...	25,419,779	161,511,500	59,310,600	126,304,800
<b>FINANCE PROGRAMME</b>						
Public Sector Transformation (PST) Budget	...	...	–	–	–	280,000
Construction Services to Treasury Offices, Upgrade Mechanical & Electrical (M&E) System and Common Area	53,400,000	–	–	–	5,370,200	26,650,000
Multi-Disciplinary Consultancy Services to Design Treasury Offices, Common Area and Upgrade Mechanical & Electrical (M&E) System	5,317,700	–	518,967	–	2,950,000	1,848,600
Minor Development Projects	...	...	2,909,804	4,790,700	2,126,800	2,986,500
New Projects	...	...	–	4,165,200	160,000	8,322,300
Completed Projects	...	...	713,462	104,929,400	3,278,300	–
<b>ACCOUNTING SERVICES PROGRAMME</b>						
Technology Refresh on AGD's existing IT Infrastructure (FY25 to FY29)	18,540,000	–	–	–	5,000,000	12,660,000
Minor Development Projects	...	...	3,793,095	7,288,300	2,091,300	2,717,200
<b>SHARED SERVICES PROGRAMME</b>						
Minor Development Projects	...	...	1,891,547	5,067,900	1,624,400	433,100
Development of VITAL's Integrated Shared Services All-in-One (VISION) System	10,476,700	–	553,091	4,931,900	4,686,400	1,900,600
VITAL's Office Renovation at MND Building	9,871,600	–	–	–	1,685,100	6,485,000
<b>SINGAPORE CUSTOMS PROGRAMME</b>						
Development and Implementation of International Connectivity on the National Trade Platform (NTP)	25,769,600	22,705,814	951,519	–	721,100	1,391,100
TradeNet Rebuild	157,652,800	–	10,243,306	24,168,500	24,073,100	57,068,200
Minor Development Projects	...	...	3,398,358	4,887,800	5,543,900	3,346,000

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
New Projects	...	...	-	1,281,800	-	216,200
Completed Projects	...	...	446,630	-	-	-
<i>GRANTS &amp; CAPITAL INJECTIONS TO ORGANISATIONS</i>	...	...	-	-	-	1,402,900
<b>FINANCE PROGRAMME</b>						
Implementation of Inter-Ministerial Committee (IMC), Corporate Service Providers and Companies Limited Liability Partnerships (Miscellaneous Amendment) Acts (ACRA)	2,740,000	-	-	-	-	1,402,900

## KEY PERFORMANCE INDICATORS

### Desired Outcomes

- Stewardship of Public Good
- Inclusive and Sustainable Growth
- High Performance Government

### Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2022	Actual FY2023	Revised FY2024	Estimated FY2025
<b>Stewardship of Public Good</b>	<b>Balanced Budget</b>				
	Overall Fiscal Position as a % of GDP (5-year moving average)	-1.8	-2.0	-1.9	0.4
	<b>Fiscal Sustainability</b>				
	Draw on Past Reserves	Yes <sup>1</sup>	No	No	No
	Standard and Poor's / Moody's Sovereign Risk Rating	AAA / Aaa	AAA / Aaa	AAA / Aaa	AAA / Aaa
	<b>Budget Marksmanship</b>				
	Government operating revenue as % of budgeted revenue (excluding Net Investment Returns Contribution)	111.3	107.0	107.4	NA
Government expenditure as % of budgeted expenditure (excluding special transfers)	102.4	101.1	101.0	NA	
<b>Inclusive and Sustainable Growth</b>	<b>Conducive Business Environment</b>				
	No. of Avoidance of Double Taxation Agreements (DTAs) Singapore has in force	93	93	93	NA
	% of companies incorporated within 15 minutes of payment	100%	100%	100%	100%
	<b>Inclusive Growth</b>				
	20th percentile monthly nominal household income from work <sup>2</sup> per household member among citizen employed households (real annual growth rate in parentheses) <sup>3</sup>	\$1,534 (4.0%)	\$1,613 (1.1%)	\$1,673 (1.1%)	NA
Median monthly nominal household income from work <sup>2</sup> per household member among citizen employed households (real annual growth rate in parentheses) <sup>3</sup>	\$3,105 (2.0%)	\$3,302 (1.6%)	\$3,417 (1.1%)	NA	

<sup>1</sup> Required to support the Government's response to the COVID-19 pandemic.

<sup>2</sup> Household income from work refers to the sum of income received, including employers' CPF contributions, by working members of the household from employment and business. Employed households are those with at least one working person.

<sup>3</sup> Numbers in parentheses are real annual growth rates (20th percentile deflated by lowest 20% income group CPI excluding imputed rental on owner-occupied accommodation, median deflated by middle 60% income group CPI excluding imputed rental on owner-occupied accommodation).



Desired Outcome	Performance Indicator	Actual FY2022	Actual FY2023	Revised FY2024	Estimated FY2025
<b>High Performance Government</b>	<b>Efficient and Effective Use of Resources</b>				
	Cost per dollar of revenue collected by Singapore Customs	1.72 cents	1.99 cents	1.63 cents	1.68 cents
	Cost per dollar of tax collected by IRAS	0.63 cents	0.56 cents	0.57 cents	0.64 cents
	<b>Efficient Government</b>				
	% of requests for business profiles completed by ACRA within 15 minutes of payment	99.7%	98.8%	98.9%	98.9%
	% of TradeNet declarations which have been approved / rejected within 10 minutes	99.85%	99.50%	99.97%	>99.0%
	% of tax refunds issued by IRAS				
	- within 14 days	99.7%	99.7%	99.6%	99.6%
	- within 30 days	100%	100%	100%	99.9%
	% of payments from Ministries, Statutory Boards, and Organs of State to vendors completed within payment terms (typically 30 days)	98.0%	98.0%	98.1%	98.1%