

## ADMINISTRATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of the Ministry of Education (MOE) HQ:

**Student Placement and Services Division** – Oversees the policy and placement of students to schools through placement exercises and ad-hoc requests for school admissions and transfers; administers scholarship schemes such as MOE Pre-U Scholarship, Programme-based Scholarships, Singapore-Industry Scholarship, ASEAN Scholarships and Tuition Grant scheme, as well as helps students integrate; manages MOE HQ’s Customer Service Centre which provides an omni-channel platform for handling all public requests to MOE through online and offline channels; and formulates service initiatives and develops service capabilities to improve service delivery across MOE public touch points.

**HR Solutions and Capabilities Division** – Recruits, deploys and manages human resources (HR) operational matters for Education Officers, MOE Kindergarten Educators, Allied Educators and Executive and Administrative Staff; partners with other HQ divisions, schools and unions to address HR matters effectively; drives the use of data and technology to improve the efficiency of HR processes; and promotes organisational excellence in HQ divisions and schools.

**HR Strategy and Leadership Division** – Reviews and formulates strategic HR policies, as well as oversees manpower planning, talent management and leadership development/succession planning; promotes innovation through inculcating a stronger innovative culture in MOE staff and leadership; and strengthens organisation development capabilities to support MOE’s transformation efforts.

**Finance and Procurement Division** – Formulates and implements funding, fees and financial assistance policies; plans and manages MOE’s operating and development budgets; oversees financial operations; administers the Edusave and Post-Secondary Education schemes; develops financial and accounting systems to support MOE HQ and schools, as well as a centralised service for the billing, collection and accounting of fees and charges from students in schools; develops management reporting in MOE; oversees charities and Institutions of a Public Character in the education sector; establishes and oversees procurement policies and processes; and provides procurement support, advice and training to MOE HQ and schools.

**Infrastructure and Facility Services Division** – Plans the capacity of schools; reviews land use and land policies affecting schools; plans and develops strategies for schools upgrading and development; specifies facility provisions and infrastructure requirements of schools; implements building programmes and oversees facilities management in schools and MOE HQ; and develops and operationalises safety, security and emergency preparedness systems for MOE HQ and schools.

**Research and Management Information Division** – Conducts and harnesses research; and provides leadership in data strategy and data governance.

**Planning Division** – Formulates policies and strategies pertaining to the general education system as a whole to achieve MOE’s mission and vision; and oversees MOE’s strategic planning as well as international cooperation.

**Communications and Engagement Group (Communications Division, Design Office, Digital Office, Planning Office, Executive Office)** – Proactively manages strategic messaging and promotes effective communication of education policies and programmes to local and international media, the general public and MOE’s key stakeholder groups. The division also holds content production, social media management and marketing communications capabilities.

**Communications and Engagement Group (Engagement and Research Division)** – Conceptualises, designs, and coordinates MOE’s engagement efforts to build greater trust and confidence in our education system; strengthen stakeholder outreach; build engagement capability across MOE; and support Divisions and schools in their policy engagement efforts. This helps to feed into the policy making and implementation process, and enables consistency in the messages being communicated to stakeholders.

**Information Technology Division** – Oversees the strategic planning and deployment of ICT systems and digital capabilities and quality services; as well as a secure infrastructure to enable MOE and the schools to achieve excellence in using ICT and digital/AI tools for administration, management and education.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-A</b>	<b>ADMINISTRATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>492,169,339</b>	<b>658,926,600</b>	<b>609,196,600</b>	<b>666,258,600</b>	<b>57,062,000</b>	<b>9.4</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>462,338,838</b>	<b>514,305,600</b>	<b>537,555,700</b>	<b>536,248,400</b>	<b>(1,307,300)</b>	<b>(0.2)</b>
	<i>RUNNING COSTS</i>	<i>430,579,374</i>	<i>469,488,200</i>	<i>483,881,900</i>	<i>487,523,900</i>	<i>3,642,000</i>	<i>0.8</i>
	<b>Expenditure on Manpower</b>	<b>186,245,290</b>	<b>198,544,700</b>	<b>207,581,700</b>	<b>214,295,100</b>	<b>6,713,400</b>	<b>3.2</b>
1200	Political Appointments	2,283,165	3,048,200	2,813,000	3,104,500	291,500	10.4
1500	Permanent Staff	183,923,894	195,318,700	204,495,400	210,948,900	6,453,500	3.2
1600	Temporary, Daily-Rated and Other Staff	38,231	177,800	273,300	241,700	(31,600)	(11.6)
	<b>Other Operating Expenditure</b>	<b>227,287,675</b>	<b>251,319,900</b>	<b>257,023,100</b>	<b>259,384,800</b>	<b>2,361,700</b>	<b>0.9</b>
2100	Consumption of Products and Services	195,508,276	218,992,400	219,603,400	225,790,100	6,186,700	2.8
2300	Manpower Development	23,563,299	24,209,000	27,101,300	26,895,600	(205,700)	(0.8)
2400	International and Public Relations, Public Communications	5,348,957	5,136,300	8,523,700	4,627,100	(3,896,600)	(45.7)
2700	Asset Acquisition	311,203	482,200	534,700	472,000	(62,700)	(11.7)
2800	Miscellaneous	2,555,940	2,500,000	1,260,000	1,600,000	340,000	27.0
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>17,046,409</b>	<b>19,623,600</b>	<b>19,277,100</b>	<b>13,844,000</b>	<b>(5,433,100)</b>	<b>(28.2)</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	6,260,912	11,491,800	8,749,800	4,893,200	(3,856,600)	(44.1)
3400	Grants, Subventions and Capital Injections to Other Organisations	10,785,498	8,131,800	10,527,300	8,950,800	(1,576,500)	(15.0)
	<i>TRANSFERS</i>	<i>31,759,465</i>	<i>44,817,400</i>	<i>53,673,800</i>	<i>48,724,500</i>	<i>(4,949,300)</i>	<i>(9.2)</i>
3500	Social Transfers to Individuals	17,122,446	18,907,400	19,592,900	20,004,000	411,100	2.1
3600	Transfers to Institutions and Organisations	12,688,863	24,356,500	32,632,700	27,169,800	(5,462,900)	(16.7)
3800	International Organisations and Overseas Development Assistance	1,948,156	1,553,500	1,448,200	1,550,700	102,500	7.1
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>13,441,883</b>	<b>12,949,200</b>	<b>12,235,800</b>	<b>11,936,300</b>	<b>(299,500)</b>	<b>(2.4)</b>
4600	Loans and Advances (Disbursement)	13,441,883	12,949,200	12,235,800	11,936,300	(299,500)	(2.4)

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
DEVELOPMENT ESTIMATES							
	<b>DEVELOPMENT EXPENDITURE</b>	<b>29,830,501</b>	<b>144,621,000</b>	<b>71,640,900</b>	<b>130,010,200</b>	<b>58,369,300</b>	<b>81.5</b>
5100	Government Development	25,600,728	138,295,800	51,580,800	116,087,400	64,506,600	125.1
5200	Grants and Capital Injections to Organisations	4,229,773	6,325,200	20,060,100	13,922,800	(6,137,300)	(30.6)

## Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Political Appointments	3	3	4	4
Permanent Staff	1,313	1,537	1,522	1,522
<b>TOTAL</b>	<b>1,316</b>	<b>1,540</b>	<b>1,526</b>	<b>1,526</b>

## HIGHER EDUCATION AND SKILLSFUTURE PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of MOE HQ:

**Higher Education Operations Division** – Oversees strategic HR matters (e.g. HR policy, talent management, succession planning), Quality Assurance Frameworks and External Validations, and provides administrative and office support to the Higher Education Group.

**Higher Education Policy Division** – Formulates and implements strategies and policies pertaining to publicly-funded post-secondary education institutions (i.e. universities, polytechnics, the Institute of Technical Education and tertiary arts institutions), including those in relation to governance, funding and operations, and contingency planning; and oversees policies pertaining to private education.

**SkillsFuture Division** – Formulates broad directions and policies for the SkillsFuture movement, and works closely with SkillsFuture Singapore, post-secondary education institutions and other stakeholders to implement strategies and policies to support lifelong learning and skills development under SkillsFuture.

**Academic Research Division** – Formulates and implements strategies and policies for research, innovation and enterprise, as well as research manpower, under the Research, Innovation and Enterprise (RIE) masterplan for publicly-funded post-secondary education institutions; and formulates strategies and policies pertaining to Social Science and Humanities Research.

**Higher Education Planning Office** – Drives strategic planning, policy coordination, international cooperation strategy, and data analytics initiatives for the Higher Education and Skills landscape.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
K-B	<b>HIGHER EDUCATION AND SKILLSFUTURE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>654,412,882</b>	<b>685,466,900</b>	<b>719,374,800</b>	<b>747,775,900</b>	<b>28,401,100</b>	<b>3.9</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>654,412,882</b>	<b>685,466,900</b>	<b>719,374,800</b>	<b>747,775,900</b>	<b>28,401,100</b>	<b>3.9</b>
	<i>RUNNING COSTS</i>	23,666,332	24,843,400	25,518,800	28,850,900	3,332,100	13.1
	<b>Expenditure on Manpower</b>	<b>20,191,342</b>	<b>21,117,600</b>	<b>21,645,100</b>	<b>24,872,700</b>	<b>3,227,600</b>	<b>14.9</b>
1500	Permanent Staff	20,191,342	21,117,600	21,645,100	24,872,700	3,227,600	14.9
	<b>Other Operating Expenditure</b>	<b>3,474,990</b>	<b>3,725,800</b>	<b>3,873,700</b>	<b>3,978,200</b>	<b>104,500</b>	<b>2.7</b>
2100	Consumption of Products and Services	3,244,264	3,404,600	3,545,100	3,641,900	96,800	2.7
2300	Manpower Development	210,993	312,300	318,800	327,400	8,600	2.7
2400	International and Public Relations, Public Communications	19,733	1,700	2,600	1,700	(900)	(34.6)
2700	Asset Acquisition	–	7,200	7,200	7,200	–	–

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
	<i>TRANSFERS</i>	630,746,550	660,623,500	693,856,000	718,925,000	25,069,000	3.6
3500	Social Transfers to Individuals	–	95,140,000	95,140,000	100,030,000	4,890,000	5.1
3600	Transfers to Institutions and Organisations	630,746,550	565,483,500	598,716,000	618,895,000	20,179,000	3.4

## Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Permanent Staff	131	152	152	152
<b>TOTAL</b>	<b>131</b>	<b>152</b>	<b>152</b>	<b>152</b>

## SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME

### PROGRAMME DESCRIPTION

This programme covers the functions of the following divisions of MOE HQ:

**Schools Division** – Supports, monitors, supervises and evaluates schools so that schools are of high quality and implement education policies effectively; develops School Leaders; strengthens educational support for disadvantaged and low progress learners; and uplifts the quality of preschool education.

**Curriculum Planning and Development Divisions** – Oversees the formal curriculum, designs and reviews the syllabi, and develops instructional materials for students in mainstream schools; provides leadership to school staff, including Heads of Departments, Subject Heads, Level Heads, Lead Teachers, Senior Teachers and teachers, in the effective implementation of syllabi and use of instructional materials; develops and promotes effective learner-centred pedagogies, blended learning approaches, and assessment modes to better engage students in learning and develop their 21st Century Competencies; designs, organises and implements special programmes and projects to complement and enrich the curriculum; conceptualises, plans and conducts professional development for Heads of Departments, Subject Heads, Level Heads, Lead Teachers, Senior Teachers and teachers related to curriculum and assessment; conducts educational research to enhance design and delivery of curriculum; reviews, authorises, and develops textbooks and supplementary materials; develops print and digital learning resources to support implementation of the curriculum, oversees intellectual property matters, and provides consultancy to schools and MOE Divisions on matters related to curriculum; and oversees the implementation of the strategic directions of the Lee Kuan Yew Fund for Bilingualism to seed the development of resources and programmes to promote bilingualism among the young.

**Student Development Curriculum Division** – Oversees the formal curriculum and co-curricular programmes in the areas of student well-being, arts, physical, sports and outdoor education, education and career guidance, and character and citizenship education; and is responsible for Co-curricular Activity policies. Works with schools, Institutes of Higher Learning, partners and stakeholders to design, review and revise syllabi and develop instructional materials; provides leadership to schools in the effective implementation of syllabi and instructional materials; develops and promotes the use of effective learner-centred pedagogies, curriculum models and assessment modes to better engage students and enhance learning; designs, organises and implements special programmes, events and projects to complement and enrich the curriculum; conceptualises, plans and conducts professional development for school staff; conducts educational research to enhance design and delivery of curriculum and co-curriculum; reviews, authorises, and develops textbooks and supplementary materials; provides consultancy to schools on matters related to student development curriculum; and organises national programmes to identify, develop, and recognise talented students in the arts and sports.

**Educational Technology Division** – Oversees and provides strategic direction in the planning, implementation and management of educational technology; provides thought leadership in the effective application of technology to teaching and learning; oversees the development and operation of the Singapore Student Learning Space online platform for technology-enabled learning; builds capacity of teachers, key personnel and school leaders to deepen the pedagogical use of technology; designs innovative educational technology solutions to address emergent teaching and learning needs, and scales these across the system; nurtures communities and partnerships that advance the use of technology for teaching and learning; and leads in the design, development and use of digital media to support teaching and learning, assessment, professional development and communications.

**Special Educational Needs Division** – Provides system-level oversight of the educational needs of students with special educational needs (SEN) in mainstream and Special Education (SPED) schools; oversees policies and measures to support students with SEN; and provides thought leadership, expertise and support to raise capabilities of SPED schools and mainstream schools in SEN support. This includes working with internal and external partners to ensure the quality, accessibility and affordability of SPED, developing policies, and setting standards for quality assurance in SPED schools; developing and implementing policies and specialised educational programmes and services for students with SEN in mainstream schools; and developing school staff capacity to provide support and deliver effective intervention programmes.

**Academy of Singapore Teachers (AST)** – Works with a number of key partners like the other Divisions in MOE, the National Institute of Education, the Singapore Science Centre and industry partners to provide in-service professional learning opportunities for education officers, allied educators, and executive and administration staff. AST’s key philosophy is Teacher Ownership and Teacher Leadership (TOTL) and its mission is to develop a teacher-led culture of professional excellence centred on the holistic development of the child. Through its various touch-points and programmes, AST seeks to nurture pedagogical leadership in our teachers, and encourages the growth of networked learning communities in which staff can collaborate, learn from one another and proliferate good practices. It also provides other learning opportunities like work attachments, workshops and conferences, blended/e-learning, learning journeys and exchange programmes as part of its mandate to build a quality and future-ready workforce. It supports the development of the teacher’s identity and pride through ethos conversations, recognition and awards, and visits to the MOE Heritage Centre. Beyond developing professional competencies in staff, AST also provides counselling and staff well-being programmes, and support services to MOE staff. MOE staff are empowered and supported in their professional learning with a diverse range of learning resources available in the library at READ@Academy and through the online learning and management system OPAL2.0 (One Portal, All Learners).

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-C</b>	<b>SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>508,232,389</b>	<b>559,030,300</b>	<b>547,878,100</b>	<b>559,379,900</b>	<b>11,501,800</b>	<b>2.1</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>496,254,610</b>	<b>545,635,900</b>	<b>538,075,400</b>	<b>548,066,100</b>	<b>9,990,700</b>	<b>1.9</b>
	<i>RUNNING COSTS</i>	<i>468,101,090</i>	<i>515,622,100</i>	<i>506,764,900</i>	<i>513,683,900</i>	<i>6,919,000</i>	<i>1.4</i>
	<b>Expenditure on Manpower</b>	<b>371,542,718</b>	<b>403,817,700</b>	<b>405,547,200</b>	<b>417,187,300</b>	<b>11,640,100</b>	<b>2.9</b>
1500	Permanent Staff	369,364,362	402,646,600	400,274,700	413,395,500	13,120,800	3.3
1600	Temporary, Daily-Rated and Other Staff	2,178,356	1,171,100	5,272,500	3,791,800	(1,480,700)	(28.1)
	<b>Other Operating Expenditure</b>	<b>96,558,373</b>	<b>111,804,400</b>	<b>101,217,700</b>	<b>96,496,600</b>	<b>(4,721,100)</b>	<b>(4.7)</b>
2100	Consumption of Products and Services	68,002,793	82,329,800	70,537,700	66,315,500	(4,222,200)	(6.0)
2300	Manpower Development	20,742,404	24,591,000	24,528,800	24,103,900	(424,900)	(1.7)
2400	International and Public Relations, Public Communications	7,052,417	4,140,900	5,340,400	5,280,100	(60,300)	(1.1)
2700	Asset Acquisition	676,451	712,300	746,800	766,900	20,100	2.7
2800	Miscellaneous	84,308	30,400	64,000	30,200	(33,800)	(52.8)

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
	<i>TRANSFERS</i>	28,153,520	30,013,800	31,310,500	34,382,200	3,071,700	9.8
3500	Social Transfers to Individuals	1,856,099	2,503,000	2,503,000	2,503,000	-	-
3600	Transfers to Institutions and Organisations	26,297,421	27,510,800	28,807,500	31,879,200	3,071,700	10.7
<b>DEVELOPMENT ESTIMATES</b>							
	<b>DEVELOPMENT EXPENDITURE</b>	<b>11,977,779</b>	<b>13,394,400</b>	<b>9,802,700</b>	<b>11,313,800</b>	<b>1,511,100</b>	<b>15.4</b>
5100	Government Development	11,977,779	13,394,400	9,802,700	11,313,800	1,511,100	15.4

## Manpower

Category/Personnel	Actual	Estimated	Revised	Estimated
	FY2023	FY2024	FY2024	FY2025
Permanent Staff	2,624	3,246	3,158	3,174
<b>TOTAL</b>	<b>2,624</b>	<b>3,246</b>	<b>3,158</b>	<b>3,174</b>



## GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The functions carried out under this programme include overseeing the administration and operation of government primary schools, government secondary schools and government junior colleges.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-D</b>	<b>GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>4,611,039,143</b>	<b>5,146,586,400</b>	<b>4,932,024,500</b>	<b>5,381,421,200</b>	<b>449,396,700</b>	<b>9.1</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>4,536,160,710</b>	<b>4,936,449,800</b>	<b>4,767,760,200</b>	<b>4,925,043,800</b>	<b>157,283,600</b>	<b>3.3</b>
	<i>RUNNING COSTS</i>	<i>4,410,967,432</i>	<i>4,823,886,700</i>	<i>4,664,530,600</i>	<i>4,815,164,600</i>	<i>150,634,000</i>	<i>3.2</i>
	<b>Expenditure on Manpower</b>	<b>3,780,550,474</b>	<b>4,154,575,400</b>	<b>4,005,775,700</b>	<b>4,104,016,100</b>	<b>98,240,400</b>	<b>2.5</b>
1500	Permanent Staff	3,572,118,653	3,931,437,900	3,721,576,900	3,853,272,700	131,695,800	3.5
1600	Temporary, Daily-Rated and Other Staff	208,431,822	223,137,500	284,198,800	250,743,400	(33,455,400)	(11.8)
	<b>Other Operating Expenditure</b>	<b>630,383,787</b>	<b>669,231,300</b>	<b>658,663,500</b>	<b>711,088,500</b>	<b>52,425,000</b>	<b>8.0</b>
2100	Consumption of Products and Services	530,589,369	573,251,100	556,297,700	605,595,200	49,297,500	8.9
2300	Manpower Development	40,100,210	38,163,300	39,756,200	43,062,300	3,306,100	8.3
2700	Asset Acquisition	58,988,653	56,745,200	61,371,100	60,485,000	(886,100)	(1.4)
2800	Miscellaneous	705,556	1,071,700	1,238,500	1,946,000	707,500	57.1
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>33,171</b>	<b>80,000</b>	<b>91,400</b>	<b>60,000</b>	<b>(31,400)</b>	<b>(34.4)</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	33,171	80,000	91,400	60,000	(31,400)	(34.4)
	<i>TRANSFERS</i>	<i>125,193,277</i>	<i>112,563,100</i>	<i>103,229,600</i>	<i>109,879,200</i>	<i>6,649,600</i>	<i>6.4</i>
3500	Social Transfers to Individuals	123,089,934	110,714,500	101,381,000	105,696,500	4,315,500	4.3
3600	Transfers to Institutions and Organisations	2,103,343	1,848,600	1,848,600	4,182,700	2,334,100	126.3
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>74,878,433</b>	<b>210,136,600</b>	<b>164,264,300</b>	<b>456,377,400</b>	<b>292,113,100</b>	<b>177.8</b>
5100	Government Development	55,276,071	205,377,400	157,719,300	455,286,100	297,566,800	188.7
5200	Grants and Capital Injections to Organisations	19,602,363	4,759,200	6,545,000	1,091,300	(5,453,700)	(83.3)

**Manpower**

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Permanent Staff	27,214	27,243	27,306	27,123
<b>TOTAL</b>	<b>27,214</b>	<b>27,243</b>	<b>27,306</b>	<b>27,123</b>

## SPECIAL EDUCATION SCHOOLS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Special Education Schools.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-E</b>	<b>SPECIAL EDUCATION SCHOOLS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>350,248,530</b>	<b>387,599,200</b>	<b>462,425,500</b>	<b>463,809,900</b>	<b>1,384,400</b>	<b>0.3</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>297,987,924</b>	<b>331,264,200</b>	<b>391,395,900</b>	<b>425,257,900</b>	<b>33,862,000</b>	<b>8.7</b>
	<i>TRANSFERS</i>	<i>297,987,924</i>	<i>331,264,200</i>	<i>391,395,900</i>	<i>425,257,900</i>	<i>33,862,000</i>	<i>8.7</i>
3500	Social Transfers to Individuals	3,336,619	–	–	–	–	n.a.
3600	Transfers to Institutions and Organisations	294,651,305	331,264,200	391,395,900	425,257,900	33,862,000	8.7
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>52,260,606</b>	<b>56,335,000</b>	<b>71,029,600</b>	<b>38,552,000</b>	<b>(32,477,600)</b>	<b>(45.7)</b>
5100	Government Development	51,922,366	55,660,000	70,394,600	37,970,600	(32,424,000)	(46.1)
5200	Grants and Capital Injections to Organisations	338,240	675,000	635,000	581,400	(53,600)	(8.4)

## GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The main functions carried out under this programme include the administration and operation of government-aided primary schools, government-aided secondary schools and government-aided junior colleges.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-F</b>	<b>GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>1,458,818,139</b>	<b>1,612,353,800</b>	<b>1,592,311,100</b>	<b>1,619,594,900</b>	<b>27,283,800</b>	<b>1.7</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>1,430,448,514</b>	<b>1,550,898,500</b>	<b>1,541,938,500</b>	<b>1,571,060,900</b>	<b>29,122,400</b>	<b>1.9</b>
	<i>RUNNING COSTS</i>	<i>1,404,636,472</i>	<i>1,526,591,300</i>	<i>1,518,438,500</i>	<i>1,540,569,500</i>	<i>22,131,000</i>	<i>1.5</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>1,404,636,472</b>	<b>1,526,591,300</b>	<b>1,518,438,500</b>	<b>1,540,569,500</b>	<b>22,131,000</b>	<b>1.5</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	1,404,636,472	1,526,591,300	1,518,438,500	1,540,569,500	22,131,000	1.5
	<i>TRANSFERS</i>	<i>25,812,042</i>	<i>24,307,200</i>	<i>23,500,000</i>	<i>30,491,400</i>	<i>6,991,400</i>	<i>29.8</i>
3500	Social Transfers to Individuals	25,812,042	24,307,200	23,500,000	30,491,400	6,991,400	29.8
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>28,369,625</b>	<b>61,455,300</b>	<b>50,372,600</b>	<b>48,534,000</b>	<b>(1,838,600)</b>	<b>(3.7)</b>
5100	Government Development	13,291,708	48,453,500	42,768,500	36,696,400	(6,072,100)	(14.2)
5200	Grants and Capital Injections to Organisations	15,077,917	13,001,800	7,604,100	11,837,600	4,233,500	55.7

### Manpower

Category/Personnel	Actual	Estimated	Revised	Estimated
	FY2023	FY2024	FY2024	FY2025
Permanent Staff	7,391	7,282	7,219	7,159
Others	1,759	1,757	1,711	1,710
<b>TOTAL</b>	<b>9,150</b>	<b>9,039</b>	<b>8,930</b>	<b>8,869</b>

## INDEPENDENT SCHOOLS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under MOE HQ. The programme is undertaken to administer and operate Independent Schools.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-G</b>	<b>INDEPENDENT SCHOOLS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>444,902,096</b>	<b>460,536,700</b>	<b>467,688,500</b>	<b>481,701,100</b>	<b>14,012,600</b>	<b>3.0</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>443,393,419</b>	<b>459,863,700</b>	<b>466,448,200</b>	<b>480,051,600</b>	<b>13,603,400</b>	<b>2.9</b>
	<i>RUNNING COSTS</i>	<i>417,107,223</i>	<i>433,952,400</i>	<i>438,352,300</i>	<i>448,625,200</i>	<i>10,272,900</i>	<i>2.3</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>417,107,223</b>	<b>433,952,400</b>	<b>438,352,300</b>	<b>448,625,200</b>	<b>10,272,900</b>	<b>2.3</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	417,107,223	433,952,400	438,352,300	448,625,200	10,272,900	2.3
	<i>TRANSFERS</i>	<i>26,286,196</i>	<i>25,911,300</i>	<i>28,095,900</i>	<i>31,426,400</i>	<i>3,330,500</i>	<i>11.9</i>
3500	Social Transfers to Individuals	26,286,196	25,911,300	28,095,900	31,426,400	3,330,500	11.9
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>1,508,676</b>	<b>673,000</b>	<b>1,240,300</b>	<b>1,649,500</b>	<b>409,200</b>	<b>33.0</b>
5100	Government Development	1,497,643	474,900	1,239,300	1,424,500	185,200	14.9
5200	Grants and Capital Injections to Organisations	11,033	198,100	1,000	225,000	224,000	n.a.

## NATIONAL INSTITUTE OF EDUCATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the National Institute of Education (NIE). The function of NIE is to train educators in Singapore and develop the pool of quality educators for the public education system. NIE also provides pre-service and in-service training for educators, including leadership development programmes for senior educators.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-H</b>	<b>NATIONAL INSTITUTE OF EDUCATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>111,628,118</b>	<b>117,375,900</b>	<b>114,711,200</b>	<b>123,277,700</b>	<b>8,566,500</b>	<b>7.5</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>111,628,118</b>	<b>117,375,900</b>	<b>114,711,200</b>	<b>122,362,800</b>	<b>7,651,600</b>	<b>6.7</b>
	<i>TRANSFERS</i>	<i>111,628,118</i>	<i>117,375,900</i>	<i>114,711,200</i>	<i>122,362,800</i>	<i>7,651,600</i>	<i>6.7</i>
3500	Social Transfers to Individuals	353,563	1,699,400	198,800	1,670,100	1,471,300	740.1
3600	Transfers to Institutions and Organisations	111,274,555	115,676,500	114,512,400	120,692,700	6,180,300	5.4
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>539,471</b>	<b>593,600</b>	<b>552,700</b>	<b>598,600</b>	<b>45,900</b>	<b>8.3</b>
4600	Loans and Advances (Disbursement)	539,471	593,600	552,700	598,600	45,900	8.3
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>914,900</b>	<b>914,900</b>	<b>n.a.</b>
5200	Grants and Capital Injections to Organisations	-	-	-	914,900	914,900	n.a.

## NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the National University of Singapore (NUS). NUS is a comprehensive university that adopts a holistic approach towards education, research, entrepreneurship and adult education, offering a wide range of courses including multidisciplinary and cross-faculty academic programmes.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-1</b>	<b>NATIONAL UNIVERSITY OF SINGAPORE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>1,489,079,013</b>	<b>1,123,290,000</b>	<b>1,197,391,400</b>	<b>1,107,245,200</b>	<b>(90,146,200)</b>	<b>(7.5)</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>1,489,079,013</b>	<b>1,123,290,000</b>	<b>1,197,391,400</b>	<b>1,107,245,200</b>	<b>(90,146,200)</b>	<b>(7.5)</b>
	<i>RUNNING COSTS</i>	<i>571,500</i>	<i>350,000</i>	<i>–</i>	<i>711,500</i>	<i>711,500</i>	<i>n.a.</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>571,500</b>	<b>350,000</b>	<b>–</b>	<b>711,500</b>	<b>711,500</b>	<b>n.a.</b>
3400	Grants, Subventions and Capital Injections to Other Organisations	571,500	350,000	–	711,500	711,500	n.a.
	<i>TRANSFERS</i>	<i>1,488,507,513</i>	<i>1,122,940,000</i>	<i>1,197,391,400</i>	<i>1,106,533,700</i>	<i>(90,857,700)</i>	<i>(7.6)</i>
3500	Social Transfers to Individuals	45,954,271	55,869,400	44,838,900	48,033,200	3,194,300	7.1
3600	Transfers to Institutions and Organisations	1,442,553,242	1,067,070,600	1,152,552,500	1,058,500,500	(94,052,000)	(8.2)
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>61,395,400</b>	<b>60,784,500</b>	<b>58,703,400</b>	<b>61,355,500</b>	<b>2,652,100</b>	<b>4.5</b>
4600	Loans and Advances (Disbursement)	61,395,400	60,784,500	58,703,400	61,355,500	2,652,100	4.5

## NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Nanyang Technological University (NTU). NTU is a comprehensive university that offers programmes in engineering, business, science, humanities, arts, social sciences, education, and medicine.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-J</b>	<b>NANYANG TECHNOLOGICAL UNIVERSITY PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>682,547,206</b>	<b>617,382,500</b>	<b>643,437,200</b>	<b>655,567,800</b>	<b>12,130,600</b>	<b>1.9</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>682,547,206</b>	<b>617,382,500</b>	<b>643,437,200</b>	<b>655,567,800</b>	<b>12,130,600</b>	<b>1.9</b>
	<i>RUNNING COSTS</i>	–	300,000	–	711,500	711,500	n.a.
	<b>Grants, Subventions and Capital Injections to Organisations</b>	–	<b>300,000</b>	–	<b>711,500</b>	<b>711,500</b>	<b>n.a.</b>
3400	Grants, Subventions and Capital Injections to Other Organisations	–	300,000	–	711,500	711,500	n.a.
	<i>TRANSFERS</i>	682,547,206	617,082,500	643,437,200	654,856,300	11,419,100	1.8
3500	Social Transfers to Individuals	36,651,834	44,898,000	46,016,900	47,665,300	1,648,400	3.6
3600	Transfers to Institutions and Organisations	645,895,373	572,184,500	597,420,300	607,191,000	9,770,700	1.6
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>49,292,503</b>	<b>52,000,000</b>	<b>50,699,600</b>	<b>51,500,000</b>	<b>800,400</b>	<b>1.6</b>
4600	Loans and Advances (Disbursement)	49,292,503	52,000,000	50,699,600	51,500,000	800,400	1.6



## ISEAS - YUSOF ISHAK INSTITUTE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the ISEAS-Yusof Ishak Institute (ISEAS-YII). ISEAS-YII is a regional research centre dedicated to the study of social, political, and economic trends and developments in Southeast Asia and its wider geostrategic and economic environment.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-K</b>	<b>ISEAS - YUSOF ISHAK INSTITUTE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>18,655,296</b>	<b>16,003,400</b>	<b>19,065,100</b>	<b>22,910,600</b>	<b>3,845,500</b>	<b>20.2</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>18,655,296</b>	<b>16,003,400</b>	<b>19,065,100</b>	<b>22,910,600</b>	<b>3,845,500</b>	<b>20.2</b>
	<i>RUNNING COSTS</i>	<i>18,604,000</i>	<i>15,914,400</i>	<i>18,976,100</i>	<i>22,760,600</i>	<i>3,784,500</i>	<i>19.9</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>18,604,000</b>	<b>15,914,400</b>	<b>18,976,100</b>	<b>22,760,600</b>	<b>3,784,500</b>	<b>19.9</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	18,604,000	15,914,400	18,976,100	22,760,600	3,784,500	19.9
	<i>TRANSFERS</i>	<i>51,296</i>	<i>89,000</i>	<i>89,000</i>	<i>150,000</i>	<i>61,000</i>	<i>68.5</i>
3500	Social Transfers to Individuals	51,296	89,000	89,000	150,000	61,000	68.5

### Manpower

Category/Personnel	Actual	Estimated	Revised	Estimated
	FY2023	FY2024	FY2024	FY2025
Others	92	109	109	109
<b>TOTAL</b>	<b>92</b>	<b>109</b>	<b>109</b>	<b>109</b>

## SINGAPORE POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Singapore Polytechnic (SP). The main function of SP is to develop a caring community of inspired learners who are committed to serve with mastery, and to prepare their learners to be life-ready, work-ready and world-ready.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-L</b>	<b>SINGAPORE POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>250,282,531</b>	<b>263,193,200</b>	<b>257,832,400</b>	<b>260,513,400</b>	<b>2,681,000</b>	<b>1.0</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>249,216,256</b>	<b>257,208,200</b>	<b>257,277,000</b>	<b>254,959,300</b>	<b>(2,317,700)</b>	<b>(0.9)</b>
	<i>RUNNING COSTS</i>	<i>238,565,656</i>	<i>246,669,700</i>	<i>247,165,700</i>	<i>244,797,100</i>	<i>(2,368,600)</i>	<i>(1.0)</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>238,565,656</b>	<b>246,669,700</b>	<b>247,165,700</b>	<b>244,797,100</b>	<b>(2,368,600)</b>	<b>(1.0)</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	238,565,656	246,669,700	247,165,700	244,797,100	(2,368,600)	(1.0)
	<i>TRANSFERS</i>	<i>10,650,600</i>	<i>10,538,500</i>	<i>10,111,300</i>	<i>10,162,200</i>	<i>50,900</i>	<i>0.5</i>
3500	Social Transfers to Individuals	10,650,600	10,538,500	10,111,300	10,162,200	50,900	0.5
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>3,439,363</b>	<b>3,846,100</b>	<b>4,216,200</b>	<b>4,427,000</b>	<b>210,800</b>	<b>5.0</b>
4600	Loans and Advances (Disbursement)	3,439,363	3,846,100	4,216,200	4,427,000	210,800	5.0
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>1,066,275</b>	<b>5,985,000</b>	<b>555,400</b>	<b>5,554,100</b>	<b>4,998,700</b>	<b>900.0</b>
5200	Grants and Capital Injections to Organisations	1,066,275	5,985,000	555,400	5,554,100	4,998,700	900.0

### Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Others	1,587	1,640	1,600	1,600
<b>TOTAL</b>	<b>1,587</b>	<b>1,640</b>	<b>1,600</b>	<b>1,600</b>

## NGEE ANN POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Ngee Ann Polytechnic (NP). The function of NP is to nurture graduates who are ready for a global workplace, and lifelong learners who are imbued with 21<sup>st</sup> Century Competencies and valued at the workplace and by society.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-M</b>	<b>NGEE ANN POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>232,925,732</b>	<b>252,073,500</b>	<b>253,613,200</b>	<b>247,189,600</b>	<b>(6,423,600)</b>	<b>(2.5)</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>224,653,112</b>	<b>245,403,800</b>	<b>248,142,700</b>	<b>246,291,900</b>	<b>(1,850,800)</b>	<b>(0.7)</b>
	<i>RUNNING COSTS</i>	<i>216,032,872</i>	<i>235,556,100</i>	<i>238,816,300</i>	<i>236,957,000</i>	<i>(1,859,300)</i>	<i>(0.8)</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>216,032,872</b>	<b>235,556,100</b>	<b>238,816,300</b>	<b>236,957,000</b>	<b>(1,859,300)</b>	<b>(0.8)</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	216,032,872	235,556,100	238,816,300	236,957,000	(1,859,300)	(0.8)
	<i>TRANSFERS</i>	<i>8,620,240</i>	<i>9,847,700</i>	<i>9,326,400</i>	<i>9,334,900</i>	<i>8,500</i>	<i>0.0</i>
3500	Social Transfers to Individuals	8,620,240	9,847,700	9,326,400	9,334,900	8,500	0.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>1,157,900</b>	<b>1,096,400</b>	<b>1,738,600</b>	<b>1,861,000</b>	<b>122,400</b>	<b>7.0</b>
4600	Loans and Advances (Disbursement)	1,157,900	1,096,400	1,738,600	1,861,000	122,400	7.0
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>8,272,620</b>	<b>6,669,700</b>	<b>5,470,500</b>	<b>897,700</b>	<b>(4,572,800)</b>	<b>(83.6)</b>
5200	Grants and Capital Injections to Organisations	8,272,620	6,669,700	5,470,500	897,700	(4,572,800)	(83.6)

### Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Others	1,435	1,508	1,441	1,441
<b>TOTAL</b>	<b>1,435</b>	<b>1,508</b>	<b>1,441</b>	<b>1,441</b>

## TEMASEK POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Temasek Polytechnic (TP). The function of TP is to prepare school graduates and working adults for a future of dynamic change, with relevant knowledge, life-long skills, character, and a thirst for continuous improvement.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-N</b>	<b>TEMASEK POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>248,971,559</b>	<b>246,952,200</b>	<b>246,297,500</b>	<b>260,109,700</b>	<b>13,812,200</b>	<b>5.6</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>242,397,949</b>	<b>243,735,700</b>	<b>244,971,400</b>	<b>253,191,900</b>	<b>8,220,500</b>	<b>3.4</b>
	<i>RUNNING COSTS</i>	<i>231,689,094</i>	<i>233,676,200</i>	<i>236,480,100</i>	<i>244,642,500</i>	<i>8,162,400</i>	<i>3.5</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>231,689,094</b>	<b>233,676,200</b>	<b>236,480,100</b>	<b>244,642,500</b>	<b>8,162,400</b>	<b>3.5</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	231,689,094	233,676,200	236,480,100	244,642,500	8,162,400	3.5
	<i>TRANSFERS</i>	<i>10,708,855</i>	<i>10,059,500</i>	<i>8,491,300</i>	<i>8,549,400</i>	<i>58,100</i>	<i>0.7</i>
3500	Social Transfers to Individuals	10,708,855	10,059,500	8,491,300	8,549,400	58,100	0.7
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>2,743,180</b>	<b>2,915,500</b>	<b>2,899,400</b>	<b>3,050,000</b>	<b>150,600</b>	<b>5.2</b>
4600	Loans and Advances (Disbursement)	2,743,180	2,915,500	2,899,400	3,050,000	150,600	5.2
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>6,573,610</b>	<b>3,216,500</b>	<b>1,326,100</b>	<b>6,917,800</b>	<b>5,591,700</b>	<b>421.7</b>
5200	Grants and Capital Injections to Organisations	6,573,610	3,216,500	1,326,100	6,917,800	5,591,700	421.7

### Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Others	1,450	1,579	1,615	1,615
<b>TOTAL</b>	<b>1,450</b>	<b>1,579</b>	<b>1,615</b>	<b>1,615</b>

## INSTITUTE OF TECHNICAL EDUCATION PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Institute of Technical Education (ITE). The function of ITE is to provide pre-employment training to secondary school leavers and continuing education and training to adult learners, as well as workplace learning and work-study programmes with employers in a variety of fields ranging from engineering and infocommunications technology, to business and service skills.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-O</b>	<b>INSTITUTE OF TECHNICAL EDUCATION PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>526,611,894</b>	<b>563,791,200</b>	<b>568,243,900</b>	<b>570,262,000</b>	<b>2,018,100</b>	<b>0.4</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>526,611,894</b>	<b>563,791,200</b>	<b>568,243,900</b>	<b>570,262,000</b>	<b>2,018,100</b>	<b>0.4</b>
	<i>RUNNING COSTS</i>	<i>497,848,141</i>	<i>527,011,700</i>	<i>533,395,400</i>	<i>533,719,300</i>	<i>323,900</i>	<i>0.0</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>497,848,141</b>	<b>527,011,700</b>	<b>533,395,400</b>	<b>533,719,300</b>	<b>323,900</b>	<b>0.0</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	497,848,141	527,011,700	533,395,400	533,719,300	323,900	0.0
	<i>TRANSFERS</i>	<i>28,763,753</i>	<i>36,779,500</i>	<i>34,848,500</i>	<i>36,542,700</i>	<i>1,694,200</i>	<i>4.9</i>
3500	Social Transfers to Individuals	28,763,753	36,779,500	34,848,500	36,542,700	1,694,200	4.9

### Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Others	2,584	2,700	2,740	2,740
<b>TOTAL</b>	<b>2,584</b>	<b>2,700</b>	<b>2,740</b>	<b>2,740</b>

## SCIENCE CENTRE BOARD PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Science Centre Board (SCB). The functions of SCB are to: disseminate knowledge of science and technology to the general public and, in particular, to students, through imaginative and enjoyable means; establish a centre of excellence and innovation in non-formal science education; and serve as a catalyst for youth to develop their creativity and to nurture their interest in careers in related fields.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-P</b>	<b>SCIENCE CENTRE BOARD PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>132,265,664</b>	<b>141,258,500</b>	<b>97,015,600</b>	<b>181,837,900</b>	<b>84,822,300</b>	<b>87.4</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>46,025,918</b>	<b>47,558,500</b>	<b>45,612,500</b>	<b>48,136,500</b>	<b>2,524,000</b>	<b>5.5</b>
	<i>RUNNING COSTS</i>	<i>46,025,918</i>	<i>47,558,500</i>	<i>45,612,500</i>	<i>48,136,500</i>	<i>2,524,000</i>	<i>5.5</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>46,025,918</b>	<b>47,558,500</b>	<b>45,612,500</b>	<b>48,136,500</b>	<b>2,524,000</b>	<b>5.5</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	46,025,918	47,558,500	45,612,500	48,136,500	2,524,000	5.5
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>86,239,746</b>	<b>93,700,000</b>	<b>51,403,100</b>	<b>133,701,400</b>	<b>82,298,300</b>	<b>160.1</b>
5200	Grants and Capital Injections to Organisations	86,239,746	93,700,000	51,403,100	133,701,400	82,298,300	160.1

### Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Others	261	315	305	313
<b>TOTAL</b>	<b>261</b>	<b>315</b>	<b>305</b>	<b>313</b>

## NANYANG POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Nanyang Polytechnic (NYP). The functions of NYP are to empower learners for work and life, and co-create with industry for growth and sustainability.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-Q</b>	<b>NANYANG POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>255,262,617</b>	<b>273,411,900</b>	<b>272,778,300</b>	<b>268,689,500</b>	<b>(4,088,800)</b>	<b>(1.5)</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>254,533,542</b>	<b>268,854,700</b>	<b>272,599,600</b>	<b>264,087,900</b>	<b>(8,511,700)</b>	<b>(3.1)</b>
	<i>RUNNING COSTS</i>	<i>243,987,787</i>	<i>258,099,600</i>	<i>261,982,900</i>	<i>253,469,900</i>	<i>(8,513,000)</i>	<i>(3.2)</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>243,987,787</b>	<b>258,099,600</b>	<b>261,982,900</b>	<b>253,469,900</b>	<b>(8,513,000)</b>	<b>(3.2)</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	243,987,787	258,099,600	261,982,900	253,469,900	(8,513,000)	(3.2)
	<i>TRANSFERS</i>	<i>10,545,755</i>	<i>10,755,100</i>	<i>10,616,700</i>	<i>10,618,000</i>	<i>1,300</i>	<i>0.0</i>
3500	Social Transfers to Individuals	10,545,755	10,755,100	10,616,700	10,618,000	1,300	0.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>1,180,704</b>	<b>1,294,000</b>	<b>1,492,200</b>	<b>1,567,000</b>	<b>74,800</b>	<b>5.0</b>
4600	Loans and Advances (Disbursement)	1,180,704	1,294,000	1,492,200	1,567,000	74,800	5.0
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>729,076</b>	<b>4,557,200</b>	<b>178,700</b>	<b>4,601,600</b>	<b>4,422,900</b>	<b>n.a.</b>
5200	Grants and Capital Injections to Organisations	729,076	4,557,200	178,700	4,601,600	4,422,900	n.a.

### Manpower

Category/Personnel	Actual	Estimated	Revised	Estimated
	FY2023	FY2024	FY2024	FY2025
Others	1,505	1,641	1,670	1,670
<b>TOTAL</b>	<b>1,505</b>	<b>1,641</b>	<b>1,670</b>	<b>1,670</b>

## SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Social Sciences (SUSS). SUSS provides an applied education for school leavers and adult learners in the domain of social sciences, focusing on human and community development.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-R</b>	<b>SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>115,777,933</b>	<b>130,513,900</b>	<b>123,890,500</b>	<b>127,873,200</b>	<b>3,982,700</b>	<b>3.2</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>115,777,933</b>	<b>130,513,900</b>	<b>117,644,200</b>	<b>126,100,900</b>	<b>8,456,700</b>	<b>7.2</b>
	<i>TRANSFERS</i>	<i>115,777,933</i>	<i>130,513,900</i>	<i>117,644,200</i>	<i>126,100,900</i>	<i>8,456,700</i>	<i>7.2</i>
3500	Social Transfers to Individuals	5,639,559	8,499,000	7,592,700	8,257,200	664,500	8.8
3600	Transfers to Institutions and Organisations	110,138,373	122,014,900	110,051,500	117,843,700	7,792,200	7.1
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>7,344,042</b>	<b>8,437,000</b>	<b>7,710,700</b>	<b>8,140,800</b>	<b>430,100</b>	<b>5.6</b>
4600	Loans and Advances (Disbursement)	7,344,042	8,437,000	7,710,700	8,140,800	430,100	5.6
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>6,246,300</b>	<b>1,772,300</b>	<b>(4,474,000)</b>	<b>(71.6)</b>
5200	Grants and Capital Injections to Organisations	-	-	6,246,300	1,772,300	(4,474,000)	(71.6)



## SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore Management University (SMU). SMU is a specialised university with seven schools offering undergraduate degree programmes in law, accountancy, business management, economics, information systems, computer science, computing and law, social sciences and integrative studies.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-S</b>	<b>SINGAPORE MANAGEMENT UNIVERSITY PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>209,022,003</b>	<b>221,592,900</b>	<b>211,270,400</b>	<b>205,988,100</b>	<b>(5,282,300)</b>	<b>(2.5)</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>209,022,003</b>	<b>221,592,900</b>	<b>211,270,400</b>	<b>205,988,100</b>	<b>(5,282,300)</b>	<b>(2.5)</b>
	<i>TRANSFERS</i>	<i>209,022,003</i>	<i>221,592,900</i>	<i>211,270,400</i>	<i>205,988,100</i>	<i>(5,282,300)</i>	<i>(2.5)</i>
3500	Social Transfers to Individuals	12,524,115	14,885,300	14,406,900	16,157,000	1,750,100	12.1
3600	Transfers to Institutions and Organisations	196,497,888	206,707,600	196,863,500	189,831,100	(7,032,400)	(3.6)
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>25,864,553</b>	<b>25,835,300</b>	<b>24,695,300</b>	<b>24,626,000</b>	<b>(69,300)</b>	<b>(0.3)</b>
4600	Loans and Advances (Disbursement)	25,864,553	25,835,300	24,695,300	24,626,000	(69,300)	(0.3)

## NANYANG ACADEMY OF FINE ARTS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Nanyang Academy of Fine Arts (NAFA). NAFA is a private arts institution, which offers a suite of diploma and degree programmes in fine art, design, performing arts, and arts management.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-T</b>	<b>NANYANG ACADEMY OF FINE ARTS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>25,218,745</b>	<b>27,391,300</b>	<b>27,182,000</b>	<b>30,524,100</b>	<b>3,342,100</b>	<b>12.3</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>25,218,745</b>	<b>27,391,300</b>	<b>27,182,000</b>	<b>28,281,600</b>	<b>1,099,600</b>	<b>4.0</b>
	<i>TRANSFERS</i>	<i>25,218,745</i>	<i>27,391,300</i>	<i>27,182,000</i>	<i>28,281,600</i>	<i>1,099,600</i>	<i>4.0</i>
3500	Social Transfers to Individuals	1,794,400	2,194,600	1,958,400	2,019,400	61,000	3.1
3600	Transfers to Institutions and Organisations	23,424,345	25,196,700	25,223,600	26,262,200	1,038,600	4.1
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>57,331</b>	<b>194,300</b>	<b>210,400</b>	<b>221,000</b>	<b>10,600</b>	<b>5.0</b>
4600	Loans and Advances (Disbursement)	57,331	194,300	210,400	221,000	10,600	5.0
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,242,500</b>	<b>2,242,500</b>	<b>n.a.</b>
5200	Grants and Capital Injections to Organisations	-	-	-	2,242,500	2,242,500	n.a.

## LASALLE COLLEGE OF THE ARTS PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the LASALLE College of the Arts (LASALLE). LASALLE is a private arts institution, which offers a range of undergraduate and postgraduate programmes in arts and design.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-U</b>	<b>LASALLE COLLEGE OF THE ARTS PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>26,831,952</b>	<b>28,289,000</b>	<b>27,767,100</b>	<b>28,280,400</b>	<b>513,300</b>	<b>1.8</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>26,831,952</b>	<b>28,289,000</b>	<b>27,767,100</b>	<b>28,280,400</b>	<b>513,300</b>	<b>1.8</b>
	<i>TRANSFERS</i>	<i>26,831,952</i>	<i>28,289,000</i>	<i>27,767,100</i>	<i>28,280,400</i>	<i>513,300</i>	<i>1.8</i>
3500	Social Transfers to Individuals	2,146,350	2,308,800	2,308,800	2,308,800	–	–
3600	Transfers to Institutions and Organisations	24,685,602	25,980,200	25,458,300	25,971,600	513,300	2.0
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>–</b>	<b>200,000</b>	<b>270,400</b>	<b>284,000</b>	<b>13,600</b>	<b>5.0</b>
4600	Loans and Advances (Disbursement)	–	200,000	270,400	284,000	13,600	5.0

## REPUBLIC POLYTECHNIC PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under Republic Polytechnic (RP). The function of RP is to nurture innovation, professional competency, and entrepreneurial learning. It aims to be an educational institution of choice by nurturing individuals to prepare them for a dynamic world in partnership with stakeholders while leveraging problem-based learning.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-V</b>	<b>REPUBLIC POLYTECHNIC PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>238,083,900</b>	<b>246,879,900</b>	<b>251,612,700</b>	<b>257,884,900</b>	<b>6,272,200</b>	<b>2.5</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>237,814,199</b>	<b>244,920,200</b>	<b>249,141,100</b>	<b>257,796,200</b>	<b>8,655,100</b>	<b>3.5</b>
	<i>RUNNING COSTS</i>	<i>226,191,909</i>	<i>232,832,900</i>	<i>236,927,800</i>	<i>245,582,900</i>	<i>8,655,100</i>	<i>3.7</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>226,191,909</b>	<b>232,832,900</b>	<b>236,927,800</b>	<b>245,582,900</b>	<b>8,655,100</b>	<b>3.7</b>
3200	Grants, Subventions and Capital Injections to Educational Institutions	226,191,909	232,832,900	236,927,800	245,582,900	8,655,100	3.7
	<i>TRANSFERS</i>	<i>11,622,290</i>	<i>12,087,300</i>	<i>12,213,300</i>	<i>12,213,300</i>	<i>-</i>	<i>-</i>
3500	Social Transfers to Individuals	11,622,290	12,087,300	12,213,300	12,213,300	-	-
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>2,291,954</b>	<b>2,530,000</b>	<b>2,049,500</b>	<b>2,152,000</b>	<b>102,500</b>	<b>5.0</b>
4600	Loans and Advances (Disbursement)	2,291,954	2,530,000	2,049,500	2,152,000	102,500	5.0
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>269,701</b>	<b>1,959,700</b>	<b>2,471,600</b>	<b>88,700</b>	<b>(2,382,900)</b>	<b>(96.4)</b>
5200	Grants and Capital Injections to Organisations	269,701	1,959,700	2,471,600	88,700	(2,382,900)	(96.4)

### Manpower

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
Others	1,380	1,461	1,460	1,460
<b>TOTAL</b>	<b>1,380</b>	<b>1,461</b>	<b>1,460</b>	<b>1,460</b>

## SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore Examinations and Assessment Board (SEAB). The functions of SEAB are to: develop and conduct national examinations including the Primary School Leaving Examination (PSLE), and Singapore-Cambridge General Certificate of Education (GCE) N(T)-, N(A)-, O- and A-Level examinations; and develop testing instruments and advise schools on assessment matters. SEAB serves as the examining authority for any of the national examinations or such modules or components of any of the national examinations. SEAB also provides advisory, consultancy services and training relating to assessments.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
K-W	<b>SINGAPORE EXAMINATIONS AND ASSESSMENT BOARD PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>98,472,929</b>	<b>97,726,200</b>	<b>98,127,000</b>	<b>97,354,700</b>	<b>(772,300)</b>	<b>(0.8)</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>98,472,929</b>	<b>97,726,200</b>	<b>98,127,000</b>	<b>97,354,700</b>	<b>(772,300)</b>	<b>(0.8)</b>
	<i>RUNNING COSTS</i>	<i>98,472,929</i>	<i>97,726,200</i>	<i>98,127,000</i>	<i>97,354,700</i>	<i>(772,300)</i>	<i>(0.8)</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>98,472,929</b>	<b>97,726,200</b>	<b>98,127,000</b>	<b>97,354,700</b>	<b>(772,300)</b>	<b>(0.8)</b>
3100	Grants, Subventions and Capital Injections to Statutory Boards	98,472,929	97,726,200	98,127,000	97,354,700	(772,300)	(0.8)

### Manpower

Category/Personnel	Actual	Estimated	Revised	Estimated
	FY2023	FY2024	FY2024	FY2025
Others	201	227	227	221
<b>TOTAL</b>	<b>201</b>	<b>227</b>	<b>227</b>	<b>221</b>

## SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore University of Technology and Design (SUTD). SUTD is a specialised university, with an interdisciplinary design-focused curriculum.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-X</b>	<b>SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>132,964,505</b>	<b>106,071,400</b>	<b>101,670,800</b>	<b>122,287,700</b>	<b>20,616,900</b>	<b>20.3</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>125,270,421</b>	<b>106,071,400</b>	<b>101,670,800</b>	<b>122,287,700</b>	<b>20,616,900</b>	<b>20.3</b>
	<i>TRANSFERS</i>	<i>125,270,421</i>	<i>106,071,400</i>	<i>101,670,800</i>	<i>122,287,700</i>	<i>20,616,900</i>	<i>20.3</i>
3500	Social Transfers to Individuals	3,430,921	4,362,000	4,184,400	5,379,400	1,195,000	28.6
3600	Transfers to Institutions and Organisations	121,839,500	101,709,400	97,486,400	116,908,300	19,421,900	19.9
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>3,246,000</b>	<b>3,400,000</b>	<b>3,901,700</b>	<b>4,100,000</b>	<b>198,300</b>	<b>5.1</b>
4600	Loans and Advances (Disbursement)	3,246,000	3,400,000	3,901,700	4,100,000	198,300	5.1
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>7,694,084</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>n.a.</b>
5200	Grants and Capital Injections to Organisations	7,694,084	-	-	-	-	n.a.

## SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the Singapore Institute of Technology (SIT). SIT is Singapore's first university of applied learning, offering specialised degree programmes that prepare its graduates to be work-ready professionals.

### Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
<b>K-Y</b>	<b>SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>289,659,731</b>	<b>336,335,500</b>	<b>325,481,100</b>	<b>352,346,400</b>	<b>26,865,300</b>	<b>8.3</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>284,685,419</b>	<b>321,268,700</b>	<b>316,552,300</b>	<b>348,219,800</b>	<b>31,667,500</b>	<b>10.0</b>
	<i>TRANSFERS</i>	<i>284,685,419</i>	<i>321,268,700</i>	<i>316,552,300</i>	<i>348,219,800</i>	<i>31,667,500</i>	<i>10.0</i>
3500	Social Transfers to Individuals	17,907,625	19,079,400	9,210,100	22,120,000	12,909,900	140.2
3600	Transfers to Institutions and Organisations	266,777,794	302,189,300	307,342,200	326,099,800	18,757,600	6.1
	<b>OTHER CONSOLIDATED FUND OUTLAYS</b>	<b>18,280,000</b>	<b>19,400,000</b>	<b>24,100,000</b>	<b>24,120,000</b>	<b>20,000</b>	<b>0.0</b>
4600	Loans and Advances (Disbursement)	18,280,000	19,400,000	24,100,000	24,120,000	20,000	0.0
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>4,974,312</b>	<b>15,066,800</b>	<b>8,928,800</b>	<b>4,126,600</b>	<b>(4,802,200)</b>	<b>(53.8)</b>
5200	Grants and Capital Injections to Organisations	4,974,312	15,066,800	8,928,800	4,126,600	(4,802,200)	(53.8)

## SKILLSFUTURE SINGAPORE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under SkillsFuture Singapore (SSG). SSG drives and coordinates the implementation of the national SkillsFuture movement, promotes a culture of lifelong learning, and strengthens the ecosystem of quality education and training in Singapore. Through a holistic system of national SkillsFuture initiatives, SSG enables Singaporeans to take charge of their learning journey in their pursuit of skills mastery. SSG also works with key stakeholders to ensure that students and adults have access to high quality and industry-relevant training that meets the demands of different sectors of the economy, for an innovative and productive workforce.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
<b>K-Z</b>	<b>SKILLSFUTURE SINGAPORE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>381,372,993</b>	<b>415,656,500</b>	<b>399,564,100</b>	<b>441,149,900</b>	<b>41,585,800</b>	<b>10.4</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>376,526,493</b>	<b>413,426,700</b>	<b>394,688,000</b>	<b>440,089,100</b>	<b>45,401,100</b>	<b>11.5</b>
	<i>RUNNING COSTS</i>	<i>239,152,722</i>	<i>229,776,500</i>	<i>222,234,900</i>	<i>233,363,600</i>	<i>11,128,700</i>	<i>5.0</i>
	<b>Grants, Subventions and Capital Injections to Organisations</b>	<b>239,152,722</b>	<b>229,776,500</b>	<b>222,234,900</b>	<b>233,363,600</b>	<b>11,128,700</b>	<b>5.0</b>
3100	Grants, Subventions and Capital Injections to Statutory Boards	237,888,368	228,954,500	218,360,800	227,707,700	9,346,900	4.3
3200	Grants, Subventions and Capital Injections to Educational Institutions	1,264,353	822,000	3,874,100	5,655,900	1,781,800	46.0
	<i>TRANSFERS</i>	<i>137,373,772</i>	<i>183,650,200</i>	<i>172,453,100</i>	<i>206,725,500</i>	<i>34,272,400</i>	<i>19.9</i>
3600	Transfers to Institutions and Organisations	137,373,772	183,650,200	172,453,100	206,725,500	34,272,400	19.9
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>4,846,500</b>	<b>2,229,800</b>	<b>4,876,100</b>	<b>1,060,800</b>	<b>(3,815,300)</b>	<b>(78.2)</b>
5200	Grants and Capital Injections to Organisations	4,846,500	2,229,800	4,876,100	1,060,800	(3,815,300)	(78.2)

### Manpower

Category/Personnel	Actual	Estimated	Revised	Estimated
	FY2023	FY2024	FY2024	FY2025
Others	437	490	526	526
<b>TOTAL</b>	<b>437</b>	<b>490</b>	<b>526</b>	<b>526</b>



## UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME

### PROGRAMME DESCRIPTION

This programme comes under the University of the Arts Singapore (UAS). UAS is a government-supported private arts university that comprises an alliance between the LASALLE College of the Arts (LASALLE) and Nanyang Academy of Fine Arts (NAFA) as constituent members of UAS, and a central coordinating body, UAS Ltd. UAS Ltd validates, confers and awards degrees offered by both LASALLE and NAFA, and provides some centralised services to constituent members.

### Expenditure Estimates by Object Class

Code	Object Class	Actual	Estimated	Revised	Estimated	Change Over Revised FY2024	
		FY2023	FY2024	FY2024	FY2025	\$	%
		\$	\$	\$	\$	\$	%
K-1	<b>UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME</b>						
	<b>TOTAL EXPENDITURE</b>	<b>6,667,898</b>	<b>16,311,200</b>	<b>15,149,400</b>	<b>18,765,700</b>	<b>3,616,300</b>	<b>23.9</b>
	MAIN ESTIMATES						
	<b>OPERATING EXPENDITURE</b>	<b>6,667,898</b>	<b>16,311,200</b>	<b>13,956,400</b>	<b>15,081,000</b>	<b>1,124,600</b>	<b>8.1</b>
	<i>TRANSFERS</i>	<i>6,667,898</i>	<i>16,311,200</i>	<i>13,956,400</i>	<i>15,081,000</i>	<i>1,124,600</i>	<i>8.1</i>
3600	Transfers to Institutions and Organisations	6,667,898	16,311,200	13,956,400	15,081,000	1,124,600	8.1
	DEVELOPMENT ESTIMATES						
	<b>DEVELOPMENT EXPENDITURE</b>	<b>-</b>	<b>-</b>	<b>1,193,000</b>	<b>3,684,700</b>	<b>2,491,700</b>	<b>208.9</b>
5200	Grants and Capital Injections to Organisations	-	-	1,193,000	3,684,700	2,491,700	208.9