

HEAD K

MINISTRY OF EDUCATION

OVERVIEW

Mission Statement

We will provide our children with a balanced and well-rounded education, so as to help them discover their talents and realise their full potential, and nurture them into committed citizens.

FY2025 EXPENDITURE ESTIMATES

Expenditure Estimates by Object Class

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
	TOTAL EXPENDITURE	13,992,124,738	14,752,000,000	14,583,000,000	15,300,000,000	717,000,000	4.9
	MAIN ESTIMATES						
	OPERATING EXPENDITURE	13,672,633,194	14,132,000,000	14,132,000,000	14,448,000,000	316,000,000	2.2
	<i>RUNNING COSTS</i>	<i>9,212,200,452</i>	<i>9,919,855,900</i>	<i>9,777,205,700</i>	<i>9,996,625,100</i>	<i>219,419,400</i>	<i>2.2</i>
	Expenditure on Manpower	4,358,529,823	4,778,055,400	4,640,549,700	4,760,371,200	119,821,500	2.6
1200	Political Appointments	2,283,165	3,048,200	2,813,000	3,104,500	291,500	10.4
1500	Permanent Staff	4,145,598,250	4,550,520,800	4,347,992,100	4,502,489,800	154,497,700	3.6
1600	Temporary, Daily-Rated and Other Staff	210,648,408	224,486,400	289,744,600	254,776,900	(34,967,700)	(12.1)
	Other Operating Expenditure	957,704,825	1,036,081,400	1,020,778,000	1,070,948,100	50,170,100	4.9
2100	Consumption of Products and Services	797,344,702	877,977,900	849,983,900	901,342,700	51,358,800	6.0
2300	Manpower Development	84,616,905	87,275,600	91,705,100	94,389,200	2,684,100	2.9
2400	International and Public Relations, Public Communications	12,421,107	9,278,900	13,866,700	9,908,900	(3,957,800)	(28.5)
2700	Asset Acquisition	59,976,307	57,946,900	62,659,800	61,731,100	(928,700)	(1.5)
2800	Miscellaneous	3,345,803	3,602,100	2,562,500	3,576,200	1,013,700	39.6
	Grants, Subventions and Capital Injections to Organisations	3,895,965,804	4,105,719,100	4,115,878,000	4,165,305,800	49,427,800	1.2
3100	Grants, Subventions and Capital Injections to Statutory Boards	336,361,298	326,680,700	316,487,800	325,062,400	8,574,600	2.7
3200	Grants, Subventions and Capital Injections to Educational Institutions	3,548,247,508	3,770,256,600	3,788,862,900	3,829,869,600	41,006,700	1.1
3400	Grants, Subventions and Capital Injections to Other Organisations	11,356,998	8,781,800	10,527,300	10,373,800	(153,500)	(1.5)
	<i>TRANSFERS</i>	<i>4,460,432,742</i>	<i>4,212,144,100</i>	<i>4,354,794,300</i>	<i>4,451,374,900</i>	<i>96,580,600</i>	<i>2.2</i>
3500	Social Transfers to Individuals	404,868,762	521,435,900	486,625,200	531,332,200	44,707,000	9.2
3600	Transfers to Institutions and Organisations	4,053,615,825	3,689,154,700	3,866,720,900	3,918,492,000	51,771,100	1.3
3800	International Organisations and Overseas Development Assistance	1,948,156	1,553,500	1,448,200	1,550,700	102,500	7.1

Code	Object Class	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025	Change Over Revised FY2024	
		\$	\$	\$	\$	\$	%
	OTHER CONSOLIDATED FUND OUTLAYS	190,274,284	195,475,900	195,475,900	199,939,200	4,463,300	2.3
4600	Loans and Advances (Disbursement)	190,274,284	195,475,900	195,475,900	199,939,200	4,463,300	2.3
	DEVELOPMENT ESTIMATES						
	DEVELOPMENT EXPENDITURE	319,491,544	620,000,000	451,000,000	852,000,000	401,000,000	88.9
5100	Government Development	159,566,294	461,656,000	333,505,200	658,778,800	325,273,600	97.5
5200	Grants and Capital Injections to Organisations	159,925,250	158,344,000	117,494,800	193,221,200	75,726,400	64.5

Establishment List

Category/Personnel	Actual FY2023	Estimated FY2024	Revised FY2024	Estimated FY2025
POLITICAL APPOINTMENTS	3	3	4	4
Minister	2	2	2	2
Minister of State	1	1	1	1
Senior Parliamentary Secretary	–	–	1	1
PERMANENT STAFF	38,673	39,460	39,357	39,130
Accounting Profession (2008)	2	3	–	–
Administrative	20	21	21	21
Allied Educators Scheme	1,093	1,213	1,277	1,277
Corporate Support	719	826	831	831
Education Service (2008)	31,202	30,968	30,703	30,460
Estate Maintenance	3	3	3	3
Finance Profession Scheme (2024)	–	–	3	3
Information Service (2008)	2	2	2	2
Legal	8	8	8	8
Management Executive Scheme (2008)	1,939	2,225	2,262	2,262
Management Support Scheme (2008)	1,012	1,228	1,260	1,260
Management Support Scheme (Language Officer)	2	2	2	2
Mechanical Support	1	1	1	1
MOE Kindergarten Educators	805	987	959	967
Operations Support	1,359	1,418	1,472	1,480
Shorthand Writers	24	28	28	28
Statistician (Trade & Industry) (2008)	1	1	1	1
Technical Support Scheme (2008)	481	526	524	524
OTHERS	12,691	13,427	13,404	13,405
Government-Aided Schools (non-teaching staff)	1,582	1,582	1,563	1,563
Government-Aided Schools (teaching staff)	177	175	148	147
Institute of Technical Education	2,584	2,700	2,740	2,740
ISEAS - Yusof Ishak Institute	92	109	109	109
Nanyang Polytechnic	1,505	1,641	1,670	1,670
Ngee Ann Polytechnic	1,435	1,508	1,441	1,441
Republic Polytechnic	1,380	1,461	1,460	1,460
Science Centre Board	261	315	305	313
Singapore Examination and Assessment Board	201	227	227	221
Singapore Polytechnic	1,587	1,640	1,600	1,600
SkillsFuture Singapore	437	490	526	526
Temasek Polytechnic	1,450	1,579	1,615	1,615
TOTAL	51,367	52,890	52,765	52,539

FY2024 BUDGET

The revised FY2024 total expenditure of the Ministry of Education (MOE) is \$14.58 billion. Of the total expenditure, \$14.13 billion or 96.9% is for operating expenditure and \$451.00 million or 3.1% is for development expenditure.

Operating Expenditure

The revised operating expenditure of \$14.13 billion is \$0.46 billion or 3.4% higher than the actual FY2023 expenditure of \$13.67 billion. The increase is largely due to higher cashflow requirements for schools, polytechnics, Institute of Technical Education (ITE) and the Autonomous Universities for their operations. This is partially offset by lower provision of recurrent funding to support future redevelopment and infrastructure improvement projects for the Autonomous Universities.

Development Expenditure

The revised development expenditure of \$451.00 million is \$131.51 million or 41.2% higher than the actual FY2023 expenditure of \$319.49 million. This is mainly due to higher cashflow requirements for building projects for schools, partially offset by lower requirements for the development of the New Science Centre incurred in FY2024.

FY2025 BUDGET

The total expenditure of MOE in FY2025 is projected to be \$15.30 billion, which is \$717.00 million or 4.9% higher than the revised FY2024 expenditure. \$14.45 billion or 94.4% is for operating expenditure and \$852.00 million or 5.6% is for development expenditure.

The projected operating expenditure of \$14.45 billion is an increase of \$316.00 million or 2.2% over the FY2024 revised expenditure. The higher operating expenditure in FY2025 is mainly due to annual cost adjustments, and initiatives to improve the quality of education. The projected development expenditure of \$852.00 million is an increase of \$401.00 million or 88.9% over the FY2024 revised expenditure, mainly due to school building projects, and provisions for the ongoing development of the New Science Centre.

General Education Programme

In our education system, every child is given the opportunity to complete at least 10 years of formal school education. The total number of students subsidised by MOE for FY2025 is projected to be 426,730. The general education programme undertaken by government, government-aided, special education, and independent schools accounts for \$7.95 billion, which is \$492.08 million or 6.6% higher than the expenditure in FY2024. Operating expenditure, which accounts for \$7.40 billion or 93.1%, is projected to increase by \$233.87 million, while development expenditure is projected to increase by \$258.21 million to \$545.11 million. The increase in operating expenditure is mainly due to annual cost adjustments and initiatives to improve the quality of education, while the increase in development expenditure is mainly due to higher requirements for school building projects.

University Programme

A provision of \$2.69 billion has been allocated to the university sector in FY2025 to train high quality graduate manpower to support Singapore's economic needs, and to support the universities' research efforts. The total number of students subsidised by MOE at the Autonomous Universities in FY2025 is projected to be 81,100, including both undergraduates and postgraduates.

Of the total FY2025 provision, \$2.69 billion or 99.7% is for operating expenditure and \$6.81 million or 0.3% is development expenditure. Compared to the FY2024 revised budget, operating expenditure will decrease by \$14.91 million largely due to the transfer of provision for clinical training for non-medical programmes to Ministry of Health. This is offset by higher endowment matching grants to the Autonomous Universities in FY2025 and inclusion of a new recurrent provision to support future redevelopment and infrastructure improvement projects for Singapore Institute of Technology. Development expenditure will decrease by \$8.36 million, largely due to lower provision for Singapore Institute of Technology's infrastructure requirements as its campus development in Punggol is almost complete.

Polytechnic Programme

A provision of \$1.29 billion has been allocated to the polytechnic sector in FY2025 to deliver industry-relevant and technical training to prepare post-secondary students for employment. The total number of students subsidised by MOE in FY2025 at the polytechnics is projected to be 62,000.

Of the total FY2025 provision, \$1.28 billion or 98.6% is for operating expenditure and \$18.06 million or 1.4% is for development expenditure. Compared to the FY2024 revised expenditure, operating expenditure is projected to increase by \$4.20 million, mainly due to the provision of higher capitation grants as a result of higher projected enrolment, offset by the transfer of provision for clinical training for non-medical programmes to Ministry of Health. The \$8.06 million increase in development budget is mainly due to higher cashflow requirements in FY2025 for campus upgrading and rejuvenation projects.

Institute of Technical Education (ITE) Programme

A provision of \$570.26 million has been allocated to ITE in FY2025 to deliver technical and vocational training to students who have completed secondary education. The total number of students subsidised by MOE in FY2025 at ITE is projected to be 26,700.

The entire FY2025 provision of \$570.26 million is for operating expenditure. Compared to the FY2024 revised expenditure, operating expenditure is projected to increase by \$2.02 million, mainly due to the provision of higher capitation grants.

SkillsFuture Programme

The national SkillsFuture movement supports Singaporeans in their lifelong learning journey. A provision of \$441.15 million has been allocated for FY2025 to implement policies and schemes to support lifelong learning and skills development under the SkillsFuture movement. This includes grants to support Jobs and Skills programmes as well as SkillsFuture Singapore's operations. Of the total FY2025 provision, \$440.09 million or 99.8% is for operating expenditure and \$1.06 million or 0.2% is for development expenditure. Compared to FY2024 revised expenditure, operating expenditure is projected to increase by \$45.40 million, mainly due to higher operating grants for SkillsFuture Singapore to support new and existing functions.

Other Consolidated Fund Outlays

Advances for FY2025 are projected to be \$199.94 million, mainly for tuition fee loans and study loans to students in polytechnics and the Autonomous Universities.

Total Expenditure by Programme

Code	Programme	Running	Transfers	Operating	Development	Total
		Costs		Expenditure	Expenditure	Expenditure
		\$	\$	\$	\$	\$
K-A	Administration Programme	487,523,900	48,724,500	536,248,400	130,010,200	666,258,600
K-B	Higher Education and SkillsFuture Programme	28,850,900	718,925,000	747,775,900	–	747,775,900
K-C	School Services and Educational Development Programme	513,683,900	34,382,200	548,066,100	11,313,800	559,379,900
K-D	Government Schools and Junior Colleges Programme	4,815,164,600	109,879,200	4,925,043,800	456,377,400	5,381,421,200
K-E	Special Education Schools Programme	–	425,257,900	425,257,900	38,552,000	463,809,900
K-F	Government-Aided Schools and Junior Colleges Programme	1,540,569,500	30,491,400	1,571,060,900	48,534,000	1,619,594,900
K-G	Independent Schools Programme	448,625,200	31,426,400	480,051,600	1,649,500	481,701,100
K-H	National Institute of Education Programme	–	122,362,800	122,362,800	914,900	123,277,700
K-I	National University of Singapore Programme	711,500	1,106,533,700	1,107,245,200	–	1,107,245,200
K-J	Nanyang Technological University Programme	711,500	654,856,300	655,567,800	–	655,567,800
K-K	ISEAS - Yusof Ishak Institute Programme	22,760,600	150,000	22,910,600	–	22,910,600
K-L	Singapore Polytechnic Programme	244,797,100	10,162,200	254,959,300	5,554,100	260,513,400
K-M	Ngee Ann Polytechnic Programme	236,957,000	9,334,900	246,291,900	897,700	247,189,600
K-N	Temasek Polytechnic Programme	244,642,500	8,549,400	253,191,900	6,917,800	260,109,700
K-O	Institute of Technical Education Programme	533,719,300	36,542,700	570,262,000	–	570,262,000
K-P	Science Centre Board Programme	48,136,500	–	48,136,500	133,701,400	181,837,900
K-Q	Nanyang Polytechnic Programme	253,469,900	10,618,000	264,087,900	4,601,600	268,689,500
K-R	Singapore University of Social Sciences Programme	–	126,100,900	126,100,900	1,772,300	127,873,200
K-S	Singapore Management University Programme	–	205,988,100	205,988,100	–	205,988,100
K-T	Nanyang Academy of Fine Arts Programme	–	28,281,600	28,281,600	2,242,500	30,524,100
K-U	Lasalle College of the Arts Programme	–	28,280,400	28,280,400	–	28,280,400
K-V	Republic Polytechnic Programme	245,582,900	12,213,300	257,796,200	88,700	257,884,900
K-W	Singapore Examinations and Assessment Board Programme	97,354,700	–	97,354,700	–	97,354,700
K-X	Singapore University of Technology and Design Programme	–	122,287,700	122,287,700	–	122,287,700
K-Y	Singapore Institute of Technology Programme	–	348,219,800	348,219,800	4,126,600	352,346,400
K-Z	SkillsFuture Singapore Programme	233,363,600	206,725,500	440,089,100	1,060,800	441,149,900
K-1	University of the Arts Singapore Programme	–	15,081,000	15,081,000	3,684,700	18,765,700
Total		9,996,625,100	4,451,374,900	14,448,000,000	852,000,000	15,300,000,000

Development Expenditure by Project

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
DEVELOPMENT EXPENDITURE	319,491,544	620,000,000	451,000,000	852,000,000
<i>GOVERNMENT DEVELOPMENT</i>	<i>159,566,294</i>	<i>461,656,000</i>	<i>333,505,200</i>	<i>658,778,800</i>

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
ADMINISTRATION PROGRAMME						
Minor IT Enhancements	525,936	1,306,500	1,405,100	1,205,900
Development of MOE HQ Phase II	433,280,000	3,928,863	120,960	28,700	1,105,400	21,871,500
Implementation of School-Wide Wireless Infrastructure	217,741,000	87,565,546	4,555,807	16,907,400	20,632,500	6,048,000
Minor Works & Improvements - MOEHQ	–	324,000	292,000	291,600
Development & Implementation of Digital Services for Parents	13,344,100	9,422,487	1,200,734	69,100	1,043,200	362,100
Provision of Guaranteed Energy Savings Performance (GESP) Contracting Services for MOE Building	6,236,100	4,509,128	305,380	276,100	306,800	231,000
Additions & Alterations to 1 North Buona Vista Drive	27,284,000	9,737,938	6,315,314	3,673,500	3,363,800	6,622,300
Additions & Alterations to Off-sites	18,887,800	14,567,288	132,539	2,063,000	300,400	1,106,500
OnePlacement Systems	17,913,000	826,795	580,145	3,009,600	1,422,400	4,167,000
Whole Of Government (WOG) ICT Infrastructure	6,549,200	–	5,373	892,900	–	325,700
Migration of Placement Intranet Systems to Government Commercial Cloud (GCC)	5,867,000	–	380,398	2,017,400	2,112,700	320,300
MOE Edu Hub's Data Vault Implementation	5,060,000	–	–	1,011,300	265,000	1,056,100
Minor Development Projects	6,132,493	8,777,300	14,811,200	9,028,400
New Projects	–	97,045,800	2,890,500	63,451,000
Completed Projects	5,345,649	893,200	1,629,800	–
SCHOOL SERVICES AND EDUCATIONAL DEVELOPMENT PROGRAMME						
Pre-school Development Project	22,383,000	12,853,598	39,141	–	32,100	345,700
Provision of Education White Space (EWS) in Schools	37,500,000	15,602,258	5,502,615	908,200	668,800	485,100
Kindergarten Care Design & Build	15,783,200	6,041,475	561,615	70,900	234,800	34,500
Provision of MOE Kindergarten (MK) in Schools	35,280,000	508,790	5,874,408	4,677,100	4,047,600	486,100
Singapore Student Learning Space Version 2	25,413,000	–	–	7,738,200	4,469,400	8,954,400
Outdoor Adventure Learning Centre (OALC) at Mandai	73,630,000	–	–	–	–	504,000
Outdoor Adventure Learning Centre (OALC) at Sembawang	75,320,000	–	–	–	–	504,000
Completed Projects	–	–	350,000	–
GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
Provision of Indoor Sports Hall to Schools	1,318,169,200	904,482,681	2,441,937	2,635,300	4,254,800	1,038,200
Flexible School Infrastructure	93,000,000	19,049,124	173,038	137,700	243,600	8,700
Implementation of Primary Education Review & Implementation (PERI) Committee's Recommendation to Enhance Infrastructure in Primary Schools	2,533,910,300	1,678,523,394	7,808,438	9,040,900	10,991,300	2,336,500
Scaling Up Synthetic Turf Programme	59,000,000	19,654,238	899,315	572,600	778,200	217,500
Retrofitting of Schools	11,615,900	5,554,953	5,870	9,100	41,500	4,500
Providing Greater New Norms Flexibility in Primary Schools	22,220,000	3,158,169	59,542	35,100	6,700	2,200
Building of a New Primary School in Tampines	62,240,000	55,039,506	300,451	116,200	400,000	97,200
Provision of Sheltered Courts	14,287,800	6,009,963	3,043,392	820,600	1,105,100	448,000
Implementation of High Volume Low Speed Fans in Schools	9,999,400	2,630,499	267,994	11,000	344,100	1,593,300
Lift Installation Programme for Schools	79,410,000	1,561,137	1,303,764	23,720,600	12,536,100	21,942,100
Redevelopment / Addition & Alteration of Existing Education Institution Sites	569,950,000	2,055,486	883,577	5,129,300	9,507,500	166,820,500
Enhancement to School's Physical Education, Sports & Outdoor Facilities	65,053,000	6,573,158	5,396,966	11,877,000	11,835,300	5,955,200

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
New School in Tengah	109,760,000	1,457,299	4,437,493	47,169,800	42,001,400	50,825,200
Retrofitting of School Mechanical & Electrical System	78,370,900	1,026,292	603,399	11,528,600	581,300	27,346,800
New Secondary School in Sengkang	111,240,000	683,845	4,276,486	28,005,900	25,000,000	46,800,000
Student Services Centre	26,858,000	57,850	25,835	–	255,100	691,100
School Security Review Full Roll-Out (Government Schools)	141,344,500	31,927	1,522,220	19,141,900	5,005,800	49,811,400
Retrofitting of Holding Sites for Anderson Serangoon Junior College & Temasek Junior College	14,647,000	33,255	6,312,254	6,084,000	4,836,800	714,800
Educational Institution in the Western Part of Singapore	109,090,000	–	7,167	711,000	3,249,300	27,989,900
Second New Primary School in Tengah	99,550,000	–	–	360,000	135,000	6,300,000
Building of a second new primary school in Tampines	91,350,000	–	–	1,764,000	–	450,000
Building of a new primary school in Sembawang	83,280,000	–	–	1,602,000	50,000	2,700,000
School White Area (SWA) And Canteen Grant [Government Schools]	45,716,000	–	–	3,868,900	4,298,800	8,382,600
Additional Classrooms for Secondary Schools in the North-East Cluster [Government School]	11,840,000	–	–	–	663,700	1,082,300
Smart Facilities Management (Smart FM) for schools [Government School]	58,181,800	–	–	1,218,000	918,500	3,614,000
Redevelopment of Maris Stella High School	204,580,000	–	–	–	13,500	5,111,900
Minor Works & Improvements - Government Primary Schools	6,566,641	15,568,200	11,019,000	13,432,000
Minor Works & Improvements - Government Secondary Schools	5,691,219	11,119,100	6,832,900	8,603,000
Minor Works & Improvements - Government Junior Colleges	400,043	1,157,800	406,800	552,700
Programme for Rebuilding & Improving Existing Schools - Government Primary Schools	1,207,338,800	1,206,577,354	490,438	–	41,800	500
Programme for Rebuilding & Improving Existing Schools - Government Secondary Schools	1,404,342,000	1,293,660,991	638,121	82,800	46,000	414,000
Completed Projects	1,720,471	1,890,000	319,400	–
SPECIAL EDUCATION SCHOOLS PROGRAMME						
Expansion of Eden School at Former Hong Kah Primary Site (2nd Campus)	23,900,000	14,519,939	1,099,494	135,000	979,600	900,000
Redevelopment to an Existing School (Campus II) at Tampines	83,630,000	7,177,120	41,390,861	27,360,000	20,010,000	3,960,000
Development of an Existing School in the Eastern Part of Singapore	29,400,000	51,742	1,878	839,800	910,000	5,760,000
Redevelopment of APSN Chaoyang School & APSN Tanglin School	86,880,000	654,474	2,277,652	22,980,900	44,910,000	20,161,000
Redevelopment of Former Hong Kah Secondary School for Grace Orchard School	50,804,000	–	–	477,000	910,000	1,800,000
Development of 4th Special Education School Serving Students with Autism and can access National Curriculum	101,330,000	4,500	–	180,000	–	810,000
Sprucing of SPED School Site in the West	6,350,000	–	767,121	1,890,000	1,715,000	1,476,000
Development of 5th School for Students with Autism Spectrum Disorder & can access the National Curriculum in Tengah	8,770,000	–	–	–	100,000	270,000
Sprucing Works to St. Andrew's Mission School – Phase 2	5,900,000	–	–	90,000	–	2,700,000
Smart Facilities Management (Smart FM) for schools [Special Education Schools, SPED]	3,838,600	–	–	–	–	133,600
Completed Projects	6,385,360	1,707,300	860,000	–

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
Lift Installation Programme for Schools (Government-Aided)	20,550,000	235,924	160,676	5,945,800	1,915,900	4,601,500
Enhancement to School's Physical Education, Sports & Outdoor Facilities (Government-Aided)	19,797,000	490,672	282,870	3,063,900	3,018,300	1,863,500
Retrofitting of School Mechanical & Electrical System (Government-Aided)	8,757,500	452,335	101,038	779,700	260,800	1,394,900
School Security Review Full Roll-Out (Government-Aided Schools)	45,432,200	–	202,272	2,925,000	1,983,200	12,192,300
Student Services Centre (Government-Aided)	8,672,000	–	14,412	58,300	40,400	12,900
Third New Primary School in Tengah	88,310,000	–	–	405,000	200,000	630,000
School White Area (SWA) And Canteen Grant [Government-aided Schools]	14,784,800	–	–	–	1,408,500	450,000
Smart Facilities Management (Smart FM) for schools [Government-Aided School]	18,223,300	–	30,725	–	623,500	260,200
Provision of Pei Hwa Presbyterian Primary's new Indoor Sports Hall and related PERI Facilities	28,450,000	–	–	–	1,041,300	913,400
Minor Works & Improvements - Government-Aided Primary Schools	396,015	2,169,200	1,218,300	866,100
Minor Works & Improvements - Government-Aided Secondary Schools	141,794	1,590,700	653,100	465,900
Minor Works & Improvements - Government-Aided Junior Colleges	3,324	1,141,500	74,400	58,600
Programme for Rebuilding & Improving Existing Schools - Government-Aided Secondary Schools	675,734,900	33,302,621	11,958,582	30,374,400	30,120,800	12,987,100
Completed Projects	–	–	210,000	–
INDEPENDENT SCHOOLS PROGRAMME						
Indoor Sports Hall / Equivalent Sports Facilities for Independent Schools	35,315,000	9,232,327	928,806	–	719,000	648,300
Redevelopment of Raffles Girls' School (Secondary) (RGS)	91,558,000	67,986,682	–	26,800	18,500	35,800
School Security Review Full Roll-Out (Independent Schools)	9,423,000	–	–	283,500	–	349,700
School White Area (SWA) And Canteen Grant [Independent Schools]	3,331,900	–	–	164,600	292,700	390,700
Completed Projects	568,837	–	209,100	–
<i>GRANTS & CAPITAL INJECTIONS TO ORGANISATIONS</i>	159,925,250	158,344,000	117,494,800	193,221,200
ADMINISTRATION PROGRAMME						
Implementation of School-Wide Wireless Infrastructure	217,741,000	27,867,081	1,574,246	–	8,842,500	2,592,000
Minor Development Projects	2,655,527	2,793,100	7,554,200	5,850,200
New Projects	–	3,532,100	3,663,400	5,480,600
GOVERNMENT SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
Provision of Indoor Sports Hall to Schools	1,318,169,200	164,798,338	2,827,255	878,400	1,000,000	270,000
Flexible School Infrastructure	93,000,000	3,517,597	33,718	45,800	45,000	900
Implementation of Primary Education Review & Implementation (PERI) Committee's Recommendation to Enhance Infrastructure in Primary Schools	2,533,910,300	284,560,118	16,270,174	2,977,900	5,000,000	360,000

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
Scaling Up Synthetic Turf Programme	59,000,000	2,679,991	5,512	190,900	100,000	18,000
Retrofitting of Schools	11,615,900	460,782	91,898	4,500	30,000	900
Providing Greater New Norms Flexibility in Primary Schools	22,220,000	385,430	282,194	9,000	20,000	500
Provision of Sheltered Courts	14,287,800	687,651	–	108,200	200,000	45,000
Implementation of High Volume Low Speed Fans in Schools	9,999,400	240,496	9,127	4,500	150,000	270,000
Redevelopment / Addition & Alteration of Existing Education Institution Sites	569,950,000	–	–	540,000	–	–
Redevelopment of Maris Stella High School	204,580,000	–	–	–	–	126,000
Completed Projects	82,484	–	–	–
SPECIAL EDUCATION SCHOOLS PROGRAMME						
Expansion of Eden School at Former Hong Kah Primary Site (2nd Campus)	23,900,000	–	–	90,000	90,000	41,400
Redevelopment to an Existing School (Campus II) at Tampines	83,630,000	–	–	90,000	90,000	90,000
Development of an Existing School in the Eastern Part of Singapore	29,400,000	–	–	90,000	90,000	90,000
Redevelopment of APSN Chaoyang School & APSN Tanglin School	86,880,000	–	–	90,000	90,000	90,000
Redevelopment of Former Hong Kah Secondary School for Grace Orchard School	50,804,000	–	–	–	90,000	–
Sprucing of SPED School Site in the West	6,350,000	–	52,625	45,000	45,000	270,000
Completed Projects	285,615	270,000	140,000	–
GOVERNMENT-AIDED SCHOOLS AND JUNIOR COLLEGES PROGRAMME						
Lift Installation Programme for Schools (Government-Aided)	20,550,000	75,110	162,215	1,981,900	2,000,000	1,800,000
Enhancement to School's Physical Education, Sports & Outdoor Facilities (Government-Aided)	19,797,000	351,237	253,735	2,042,700	2,000,000	–
Upgrading of St. Margaret's Primary School	22,088,500	7,785,956	11,757,584	1,857,700	504,100	29,000
Retrofitting of School Mechanical & Electrical System (Government-Aided)	8,757,500	193,229	199,697	519,800	100,000	900,000
School Security Review Full Roll-Out (Government-Aided Schools)	45,432,200	36,166	374,266	1,950,100	500,000	1,800,000
Student Services Centre (Government-Aided)	8,672,000	–	–	–	–	2,700
Third New Primary School in Tengah	88,310,000	–	–	45,000	–	–
School White Area (SWA) And Canteen Grant [Government-aided Schools]	14,784,800	–	–	1,267,700	–	2,296,700
Smart Facilities Management (Smart FM) for schools [Government-Aided School]	18,223,300	–	–	–	100,000	135,000
Minor Works & Improvements - Government-Aided Primary Schools	1,256,520	1,446,100	1,000,000	2,250,000
Minor Works & Improvements - Government-Aided Secondary Schools	926,869	1,060,400	800,000	2,250,000
Minor Works & Improvements - Government-Aided Junior Colleges	106,913	380,400	150,000	180,000
Programme for Rebuilding & Improving Existing Schools - Government-Aided Secondary Schools	675,734,900	492,388,962	40,118	450,000	450,000	194,200

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
INDEPENDENT SCHOOLS PROGRAMME						
Indoor Sports Hall / Equivalent Sports Facilities for Independent Schools	35,315,000	17,835,576	9,822	300	1,000	–
Redevelopment of Raffles Girls' School (Secondary) (RGS)	91,558,000	502,821	–	9,000	–	–
School Security Review Full Roll-Out (Independent Schools)	9,423,000	–	–	90,000	–	45,000
School White Area (SWA) And Canteen Grant [Independent Schools]	3,331,900	–	–	98,800	–	180,000
Completed Projects	1,211	–	–	–
NATIONAL INSTITUTE OF EDUCATION PROGRAMME						
NIEC's Retrofitting, Renovation and Reinstatement Works	1,070,000	–	–	–	–	914,900
SINGAPORE POLYTECHNIC PROGRAMME						
Rejuvenation of Singapore Polytechnic	89,005,800	74,016,614	993,072	3,420,000	299,200	2,991,700
Singapore Polytechnic 5th Campus Upgrading & Rejuvenation Programme	35,282,300	5,239,301	73,203	2,565,000	256,200	2,562,400
NGEE ANN POLYTECHNIC PROGRAMME						
Replacement of Old Building Components & Retrofitting at Ngee Ann Polytechnic	18,229,100	2,508,333	8,272,620	6,669,700	5,470,500	897,700
TEMASEK POLYTECHNIC PROGRAMME						
Rejuvenation of Temasek Polytechnic	70,046,000	52,133,185	6,573,610	3,216,500	1,326,100	6,917,800
SCIENCE CENTRE BOARD PROGRAMME						
Development of New Science Centre	371,765,100	8,925,314	86,239,746	93,700,000	51,403,100	133,701,400
NANYANG POLYTECHNIC PROGRAMME						
Campus Upgrading and Rejuvenation of Nanyang Polytechnic	103,699,200	81,673	729,076	4,557,200	178,700	4,601,600
SINGAPORE UNIVERSITY OF SOCIAL SCIENCES PROGRAMME						
Refurbishment Works at SUSS's Interim Campuses	9,378,400	–	–	–	6,246,300	1,772,300
NANYANG ACADEMY OF FINE ARTS PROGRAMME						
Campus Upgrading and Rejuvenation of NAFA	5,245,600	–	–	–	–	2,242,500
REPUBLIC POLYTECHNIC PROGRAMME						
Repair of Glass Panels at Republic Polytechnic	7,805,000	–	269,701	1,959,700	2,471,600	88,700
SINGAPORE UNIVERSITY OF TECHNOLOGY AND DESIGN PROGRAMME						
Completed Projects	7,694,084	–	–	–

Project Title	Total Project Cost	Actual Expenditure		Estimated FY2024	Revised FY2024	Estimated FY2025
		Up to end of FY2022	Actual FY2023			
	\$	\$	\$	\$	\$	\$
SINGAPORE INSTITUTE OF TECHNOLOGY PROGRAMME						
Information Technology Development Funding for Singapore Institute of Technology	18,920,800	5,398,989	4,797,097	6,387,700	6,387,700	1,071,300
Furniture & Equipment Development Funding for Singapore Institute of Technology	34,340,000	11,204,000	177,215	8,679,100	2,541,100	3,055,300
SKILLSFUTURE SINGAPORE PROGRAMME						
SSG Training Allowance System	7,630,000	–	–	–	4,876,100	1,060,800
Completed Projects	4,846,500	2,229,800	–	–
UNIVERSITY OF THE ARTS SINGAPORE PROGRAMME						
UAS - Renovation and Artwork at National Design Centre	5,705,000	–	–	–	1,193,000	3,684,700

KEY PERFORMANCE INDICATORS

Desired Outcomes

Students who have undergone the Singapore Education system will be:

- Confident persons who have a zest for life, have a strong sense of right and wrong, are adaptable and resilient, know themselves, are discerning in judgment, think independently and critically, and communicate effectively;
- Self-directed learners who take responsibility for their own learning, are curious, reflective and persevering in the lifelong pursuit of learning, driven by passion and purpose;
- Active contributors who are empathetic and open-minded to collaborate effectively in teams, exercise initiative, have courage to take risks responsibly, are innovative and strive for excellence; and
- Concerned citizens who are rooted to Singapore, have a strong civic consciousness, are responsible to their family, community and nation, and take active roles in improving the lives of others.

Key Performance Indicators

Desired Outcome	Performance Indicator	Actual FY2022	Actual FY2023	Revised FY2024	Estimated FY2025
Opportunities for All to Fulfil their Potential					
A Good System of Schools and Institutes of Higher Learning	<p>Since 2018, MOE has embarked on a new phase of development in our education system to better lay the foundation for Singaporeans to “Learn for Life”, embrace the future, and seize opportunities in a fast-changing world. Initiatives in our schools and Institutes of Higher Learning (IHLs) include:</p> <ul style="list-style-type: none"> • <u>Nurturing the Joy of Learning</u>: Our schools aim to nurture well-rounded Singaporeans whose passion for learning extends beyond their time in school. Through more effective pedagogies, we will support our students to develop their diverse strengths and interests, and to be better equipped for the future. We have sought to reduce the over-emphasis on academic results, such as by recalibrating curriculum and school-based assessment load. We have also reformed the Primary School Leaving Examination (PSLE) scoring system to reduce fine differentiation of academic results at a young age, so that students can focus on learning and development instead of comparing with others. • <u>Multiple Educational Pathways</u>: We are creating more flexibility in our education system to better cater to and develop students’ diverse strengths and interests. Full Subject-Based Banding has been implemented in our secondary school system since January 2024. Our IHLs have progressively expanded aptitude-based admissions. ITE is on track to transition all its courses to the enhanced three-year curricular structure leading directly to a Higher Nitec certification, to equip ITE graduates with deeper industry-relevant skills and provide a stronger foundation for further education and skills upgrading. MOE also continues to support Singaporeans with a range of upgrading opportunities at different stages of their lives, so that they are equipped to get better jobs, or switch careers. We introduced the ITE Progression Award in 2024, which supports ITE graduates to upskill to a diploma earlier in their careers, to secure more progression prospects. The IHLs are also scaling up certificate- to degree-level SkillsFuture Work-Study Programmes, to cater to the learning preferences of working adults. • <u>Education as an Uplifting Force</u>: Regardless of background, every Singaporean can access educational opportunities, starting from the early years. MOE has enhanced learning support for children from lower-income families in MOE Kindergartens. To better support disadvantaged students, MOE provides schools with additional resourcing so that they can put in structures, processes, and customised programmes. MOE is also working with MSF to provide more holistic support to students from ComLink+ families. To ensure that education remains affordable for Singaporeans, we raised the income eligibility criteria and enhanced provisions under the MOE Financial Assistance Scheme and the MOE Independent School Bursary for schools in 2023. Similarly, we have enhanced bursaries for Nitec, Higher Nitec, diploma and undergraduate students in publicly-funded tertiary institutions in 2023. • <u>Refreshing Our Curriculum for the Future</u>: We are continually refreshing our curriculum to better prepare our students to thrive in a digital and technology-driven future. MOE will harness the transformative potential of technology, such as Artificial Intelligence, to customise learning for every child and strengthen their digital literacy and technological skills. We will further develop students’ 21st Century Competencies, such as adaptive and inventive thinking, communication skills and civic literacy to better prepare our students to thrive in the workplace. The IHLs have also expanded interdisciplinary and multidisciplinary learning to nurture the ability of students to see connections across issues and to operate across different domains. 				

Desired Outcome	Performance Indicator	Actual FY2022	Actual FY2023	Revised FY2024	Estimated FY2025
Good Progression Outcomes Across the Board ¹	Percentage of Primary 1 cohort who ² (%)				
	Are eligible for Secondary School	98.1	98.2	98.2	98.2
	Achieved Grade D / 5 or better in at least 5 Singapore-Cambridge General Certification of Education (GCE) N-Level subjects or Grade C6 or better in at least 3 GCE O-Level subjects ³	90.5	90.8	90.8	90.8
	Did not complete secondary education ⁴	0.6	0.6	0.6	0.6
	Percentage of Primary 1 cohort who progressed to post-secondary education programmes (%)	97.1	97.2	97.2	97.2
	Percentage of Primary 1 cohort admitted into ⁵ (%)				
	Junior Colleges/Centralised Institute	29.2	29.3	29.3	29.3
	Full-time Nitec/Higher Nitec courses	25.4	26.1	26.1	26.1
	Publicly-funded full-time diploma courses	48.2	48.5	48.5	48.5
	Publicly-funded full-time degree courses	42.0	42.9	43.9	45.0
Quality Education at Affordable Rates	Government Funding for Operating Expenses Per Student for ⁶ (\$):				
	Primary Schools	13,255	13,425	14,147	14,541
	Secondary Schools	16,604	16,683	17,979	18,619
	Junior Colleges/Centralised Institute	17,251	17,713	18,229	18,695
	Full-time Nitec/Higher Nitec courses	15,642	15,623	17,009	17,353
	Publicly-funded full-time diploma courses	17,596	18,123	19,097	19,150
Publicly-funded full-time degree courses	21,574	21,504	21,980	21,934	
Well-Rounded and Active Citizens					
Engaged Citizens	Percentage of students who have been significantly involved in contributing to the community ⁷ (%)	99.3	99.5	99.5	99.0

¹ Primary 1 cohort figures refer to students who are Singapore Citizens or Permanent Residents. The Primary 1 cohorts represented in each year are different across the indicators, as different cohorts reach the target levels in each year. As students progress through the education system at different rates, the figures are preliminary and subject to adjustments.

² The Primary 1 cohort indicators have taken into account students who had left the country.

³ Figures include students who achieved Grade D / 5 / C6 or better in 5 distinct subjects based on a combination of N- and O-Level subjects. For students offering ITE Skills Certificate or ITE Skills Subject Certificate courses, the equivalent N-Level grades are also taken into consideration.

⁴ The figures for the percentage of Primary 1 cohort who did not complete secondary education, i.e. take O- or N-Levels, exclude students who left school due to medical reasons, joined other institutions or left the country.

⁵ Students who enrol in one type of institution may later progress to another.

⁶ Data for these indicators is reported on an Financial Year (FY) basis, while that for all other indicators is reported on a Calendar Year (CY) basis. Figures exclude financial assistance provided by government.

⁷ Students who have, by end of Secondary 4 or 5, completed at least 36 hours of service to the school or community, or at least two Values in Action (VIA) projects that impact the school or community, or at least 24 hours of service and at least one VIA project that impacts the school or community.

Desired Outcome	Performance Indicator	Actual FY2022	Actual FY2023	Revised FY2024	Estimated FY2025
Passionate and Self-Directed Lifelong Learners					
Expanding Lifelong Learning and the National SkillsFuture Movement	MOE continues to enhance lifelong learning to support the up-skilling and re-skilling of Singaporeans to adapt to the evolving needs of the economy. Employers, private training providers and IHLs are three strong pillars for continuing education and training (CET). They provide opportunities for skills acquisition and deepening through various modes of training delivery, and support Singaporeans to become employable and competitive throughout their working lives.				
	Training participation rate (% of resident labour force aged 15-64) ⁸	49.1	43.5	NA	NA
	Proportion of trainees who benefitted from training ⁹ (%)	21.2	23.4	NA	NA
	Proportion of private sector establishments that provided structured training to employees ¹⁰	76.5	79.6	NA	NA
	Proportion of private sector establishments that benefitted from training ¹¹ (%)	90.0	92.6	NA	NA
	Number of training places taken up for MOE/SSG-funded CET courses ¹⁰	1,011,178	876,551	NA	NA

⁸ The data for FY2024 will be available in Q1 2025.

⁹ Refers to individuals who indicated that they were given additional/new job responsibilities, pay rise or promotion.

¹⁰ Data is reported on a CY basis.

¹¹ Data is reported on a CY basis and refers to private sector establishments that reported that training has positive impact on work efficiency and/or ability to meet changing/future needs.